| In The Matter Of: COMMUNITY SOLAR ENERGY PILOT PROGRAM AFTERNOON SESSION |
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| July 24, 2018 |
| JH Buehrer & Associates |
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This is Session 1 MR. SHEEHAN: III, Value of the Credit. This one I 2 3 think we're going to start off with a presentation from Rutgers, our hosts. 4 5 Clinton Andrews, I think, is going to 6 be... 7 AUDIENCE MEMBER: He walked out. 8 MR. SHEEHAN: Okay. Clinton 9 Andrews will present the first chunk of 10 the next presentation on Session III. MR. ANDREWS: Okay. 11 Thank you 12 very much, folks. We've been asked by the Board of Public Utilities' staff to 13 help think through the financial 14 15 assumptions that are relevant for 16 setting public policy in this area. And 17 it sort of requires us to put ourselves 18 in the heads of solar developers who might be interested in community solar 19 20 projects, and try to think how does it pencil out, what are the key factors 21 22 that determine whether a project makes 23 sense to pursue or not. 24 And so what we are doing, and we 25 are asking for your help in this, is

1 trying to figure out what are those most important parameters and what are the 2 reasonable values to assume in sort of 3 the financial modeling that can then 4 5 form in policy development. And so we want to approach this 6 7 subject in four parts: Introducing our 8 overall objective, which I've already 9 previewed, talking about the major 10 inputs that we are imagining would go into a financial decision-making, and 11 there's a bunch of uncertainties that 12 are associated with them as well to see 13 if we can get a handle on what those 14 15 are. We'll talk briefly about a modeling platform to pull us all 16 together and then to discuss what are 17 18 the most important, most salient things, what did we miss and basically get the 19 conversation in this portion of the --20 of today's event going. 21 22 Okay. So what we're after are 23 to understand the financial concerns for

the New Jersey context. And so some of you who are developers have experience

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1 elsewhere with Community Solar, some of you who are developers within New Jersey 2 have experience with solar, but not 3 necessarily with Community Solar. And 4 5 so among us we're hoping to find the right mix of values for key items. 6 7 We're going to put all this into a publically available model that some of 8 9 you may be familiar with that comes out 10 of NREL. It's been pretty well vetted. And then we're going to do a lot of 11 what-if analysis in assisting the BPU 12 13 members and policy members. So the basic model, pretty 14 15 straight forward, there are costs associated with producing electricity 16 from solar sources, and there are 17 18 revenues, and if there's a net -- when you subtract revenues from costs, that 19 20 means it's probably not going to fly as a solar project unless there's some form 21 22 of incentive provided. 23 And so we're basically asking 24 the question under what circumstances is 25 there likely to be a financial shortfall

and then what circumstances is it going 1 to be something that the market just 2 takes care of without us -- without 3 state government needing to get heavily 4 5 involved. And so to make this clear, this 6 7 is not an economic analysis of intangible benefits and avoided 8 9 omissions and stuff like that. This is a much more straightforward business 10 type of analysis that we're doing that 11 sort of establish an initial basis for 12 13 developing policy. Okay. So here's the big picture 14 15 of the modeling platform. It gives you 16 a flavor of the inputs and possible outputs. And so we have solar costs, 17 18 which include major items like the purchase of panels and other equipment. 19 We, of course, have some exciting new 20 policy developments to deal with that 21 range from tariffs on Chinese-made 22 23 panels through to a tax reform bill, 24 which has changed lots of people's 25 assumptions. And then we know that

1 there are labor costs and soft costs that we've developed some experience 2 within New Jersey in understanding, but 3 those might be different in some ways 4 5 for the Community Solar case. There are some other things 6 7 which have historically been not 8 particularly important but might become 9 important in the Community Solar context, and one of those is whether we 10 have to buy or lease land or rooftop or 11 12 a parking lot. All of those might 13 become significant, and we're hoping you will tell us. 14 15 There are costs of capital assumptions that we will be needing to 16 17 make, and that means we're going to have 18 to be making assumptions about what sorts of structures, what proportion of 19 20 debt and equity are people playing with. There's the ongoing costs once you've 21 22 got the thing built, and then an 23 important difference for Community Solar is going to be customer acquisition, is 24 25 this a significant cost or is it a minor

1 cost. Is it something that we need to pay attention to and we're hoping you 2 will tell us that. 3 All of that we are able to 4 5 transform into a cost of electricity to provide a kind of a benchmark for 6 7 assessing the relative importance of 8 things and for doing our what-if 9 analysis. So that's the cost side. On the revenue side there is a 10 world of possibility because this is an 11 area of active policy making, and the 12 13 rules of the game are going to determine what sorts of revenues are possible. 14 15 And so we are bracketing those 16 possibilities with four scenarios here. We're hoping you will tell us if those 17 18 are the right scenarios to represent the range, and you might even have opinions 19 20 over which scenario you prefer. So at one end of the spectrum we 21 22 might imagine that Community Solar is 23 not eligible for SRECs, and it's also 24 not eligible for net metering. In other 25 words, what you get is the wholesale

1 price of electricity. On the other hand, you might imagine a more lucrative 2 world from the solar developer's 3 perspective where SRECs are still there 4 5 and they're still valuable, and you also are able to do net metering and able to 6 7 basically sell your electricity at wholesale -- at retail. 8 9 And then there's all sorts of mix-and-match possibilities between 10 those. And those are going to yield 11 12 quite different revenue projections that 13 range probably by a multiple of three or four. And we want to make sure that 14 15 we've understood whether this is really 16 the full range that we ought to consider and what you think of them. 17 18 And then costs minus revenues, yields, the potential shortfall that 19 might need to be made up with additional 20 public policies or might yield a signal 21 that Community Solar is going to fly. 22 23 Okay. Let's dive into the next 24 level of detail now, and I'm starting 25 with some historical data. This is New

Jersey's capital and installation costs 1 for a variety of different sizes of 2 solar installations across the three 3 major utility territories for the year 4 5 2017. Just picking one number, for 6 7 installations that are at the 100 8 kilowatt size level, the mean 9 installation cost is \$2,974 per kilowatt 10 in the PSE&G service territory in 2017. But the standard deviation is \$753. So, 11 12 in other words, there's a really wide 13 range around that 2,974 amount, which suggests that the basic cost to have an 14 15 installed solar system actually varies a lot from installer to installer to 16 17 installer. And we need help figuring 18 out what that means and how we should account for that uncertainty in policy 19 20 development. Another source, and you know, 21 this is an area where both Lawrence 22 23 Berkeley National labs and the National 24 Renewable Energy Labs have, over years, 25 done a lot of good work assessing the

changing cost of solar. This particular 1 slide is taken from NREL's benchmark 2 3 study of about a year ago. And just to be clear, we're not using the total 4 5 dollars per watt number because it's been superceded by more recent 6 7 experience, but we are finding the 8 distribution of costs into profit, sales 9 tax, labor, balance of system inverter, 10 module, and everything to be a plausible distribution. And if that's not a good 11 assumption, we hope you'll tell us. 12 There are substantial 13 differences, especially as we get into 14 15 Community Solar. We can imagine rooftop installations, we can imagine 16 ground-mounted installations, and we can 17 18 imagine canopy installations, such as we have over on the Livingston campus of 19 Rutgers, where we have covered the 20 parking lots with solar canopies and 21 everybody likes to park their car under 22 23 them on days like today. 24 There appears to be a cost 25 premium associated with canopies, and

what we've seen is that, depending on which source you look at, we're talking, you know, maybe a 30-percent premium for canopies. If you have information that suggests otherwise, please let us know.

In January we saw the beginning of the trade war. It's in the newspaper every day now, you know, the latest news as of lunchtime was that you soy bean farmers no longer have to worry because there's going to be an extra package of subsidies directed at soy bean farmers, and so we'll buy you off one by one. So far they haven't said if there was going to be subsidies for solar.

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16 But anyway, a 30 percent tariff on imported solar cells from China 17 18 represents a significant increase in the cost of that component, but the question 19 that we will be -- that we're posing to 20 you is does that add up to a significant 21 22 change in the overall attractiveness of 23 solar, given that you also have all of 24 the other components that do not 25 necessarily have the tariff, and you

have the labor costs and you have all the other bits. And there's nothing in the way of peer review work on this, but the trade press is suggesting we'll be seeing price increases somewhere between 10 and 40 cents per watt. So we'll be interested in what assumptions do you think we should be making in this area. The Investment Tax Credit. The new tax bill has continued something that was actually started earlier that's saying, well, currently 30 percent of installed costs are eligible for investment tax credit, but that is going to step down over time until we -- in the year 2021, which is not that far away, where, as we understand it, residential investment tax credit is going to go down to zero, and for commercial and industrial it's going to drop to 10 percent and stay and flatten out there.

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23There are some additional24accounting games that people regularly25play that we here in the ivory tower

probably dimly understand, and we will be asking for your advice on what are the reasonable assumptions to be made there. You know, can you include the credit in the same year that construction begins, and that kind of thing.

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8 And now we'll go on to -- we 9 searched and searched and debated, broke down numbers, erased numbers, and 10 decided to end up with this slide that 11 12 says we don't know, we hope that you do. 13 How much does it cost to acquire a customer? What is the -- what is a good 14 15 churn rate to assume and how does this 16 change if you're talking about low- and 17 moderate-income participants compared to 18 others, and how do all of these affect not only what we should assume regarding 19 the actual cost of acquiring a customer, 20 but what's the typical size of a 21 22 customer.

And then as we think about the different ways that Community Solar can be implemented, one is to pretend that

it's just a giant residential 1 installation that's kind of distributed 2 in its ownership. And then should we be 3 assuming that acquisition costs are 4 5 similar to experience that New Jersey has with residential installations, or 6 7 is it really a different model that is 8 going to be related to some other 9 metric, you know, or some other analogy, or do we have evidence from other states 10 about what the reasonable values are. 11 12 Switching over to the revenue 13 side, I mentioned those four scenarios, eligible for SRECs or not, net metering 14 15 or not, and here are some plausible 16 numbers to give you a little bit of the flavor of how much a difference it makes 17 to revenues. So in the no net metering, 18 not eligible for SRECs world, that would 19 20 suggest that we're down in the 5 cents a kilowatt range. That's typical 21 22 wholesale price. Unless you tell us 23 otherwise, unless you tell us that's a 24 bad assumption. 25 If we think about bringing SRECs

1 into the picture, the current value of an SREC, looking at the one-year average 2 prior to today, is that they're in the 3 \$200 range. So does that suggest we 4 should add 20, 21 cents to the kilowatt 5 hour plus the 5 cents for the wholesale, 6 7 and is 26 cents a reasonable assumption, 8 or should we discount future SRECs 9 because we're seeing that market phasing 10 out. All of this is, of course, open 11 12 to public policy-making as well, but all 13 of you who are in business are making assumptions along these lines right now 14 15 to try to figure out how much of a risk 16 you are willing to take. 17 We can add in that metering and 18 thereby, you know, be able to sell the electricity at a retail rate, which 19 20 would potentially put the revenues up in the 35, 36 cents per kilowatt range. 21 22 You know, quite attractive. And so 23 that's why these revenue assumptions are 24 so important for the model because they 25 represent -- they span such a wide range

1 just looking at a couple of the variables that go into it. 2 Okay. So we are using NREL's 3 Crest model, Cost of Renewable Energy 4 Spreadsheet Tool, that's our garbage 5 grinder to bring all the assumptions 6 7 together and spit out a livable cost of 8 electricity. 9 This is a model that's been 10 around for a while. It's been pretty well vetted, most of the bugs are out of 11 12 it. Our main challenges, in fact, are 13 scrubbing out some of the tax code assumptions that really represented what 14 15 they were a year ago and don't represent 16 what they are today. There are other models 17 18 available, and you know, developers are likely to use models that have much more 19 engineering detail and detailed weather 20 assumptions. We thought that level of 21 22 detail was inappropriate for this policy 23 analysis type of work because it's more 24 important that we get the big picture 25 right, and given the ranges of

uncertainties that we've already sort of laid out exist along many of the key variables.

Here are a bunch of the 4 5 assumptions that we are planning to make unless you tell us that we're full of it 6 7 and ought to make different assumptions. 8 And I think the way this can work is 9 after I finish speaking, which will be 10 very soon, you might have a favorite number that you want to come up and 11 comment on. And then in addition we 12 13 have the written comment opportunity that would let you really hone in on 14 15 particular assumptions and help us 16 choose more wisely as we try to assemble a reasonable set of assumptions for 17 18 policy analysis.

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19So just starting in the upper20left what's subject to the investment21tax credit and to accelerate22depreciation. Is 94 percent of capital23a reasonable amount or should it be more24in the 70s? Are there opportunities to25apply bonus depreciation? Is 60/40

1 approximately the right equity to debt split? Is 10 percent a reasonable 2 internal rate of return for the equity 3 part of the investment? Is 6-1/24 5 percent a reasonable rate of interest to assume for the debt portion? Is there a 6 7 loan fee, should be it be 1 percent, 8 should it be some other number? 9 Capacity factor. Remember we're not 10 doing detailed engineering calculations, we don't have a weather deck behind us. 11 12 And so is a net capacity factor in the 13 14/15 percent range plausible, and do we have the right annual degradation rate 14 15 assumed. 16 Ongoing costs for operation and maintenance is the \$15.00 per kilowatt 17 18 year reasonable. This comes from NREL. Or is it different in New Jersey. 19 Τ 20 know many other things are different in New Jersey, so that might be one of 21 22 them. 23 Tax rates, state rate, federal 24 rate, the blended rate is already 25 suspect to me given the new tax law.

1 But insurance, capital costs. You know, we're seeing nice dramatic declines in 2 how much it costs to buy solar panels 3 over the last several years. 4 Is that 5 trend likely to continue. Do you have to pay for land, 6 7 either to lease it or to buy it. 8 Customer acquisition, again we don't 9 even dare put straw man numbers there, all we are willing to put is question 10 11 marks. So clearly an area where we need 12 lots of input. Should we be assuming 13 property taxes or royalties in any of this. And, of course, the tariff 14 15 discussions that we've already had. So I'm closing with 16 Okay. 17 questions. And so here are a dozen 18 questions that we would love you to answer, and if you don't answer it, 19 20 we're going to make up answers as part of the policy analysis. And so we would 21 22 like to do it in a way that's informed, 23 and so just walking down it, per watt 24 capital costs, what's eligible for 25 investment tax credits and accelerated

depreciation, how much does it cost for 1 customer acquisition, especially -- and 2 let's separate that to the low- and 3 moderate-income category here. 4 Churn 5 rates, different types of installations, rooftop, ground-mount, canopy, what are 6 the right differentials to assume. 7 8 Leasing or acquisition of the location 9 where we're going to put the panels, 10 property taxes, SRECs, cost of capital, replacement inverters. They don't 11 12 necessarily have the same lifetime as 13 the panels, so what's the right assumptions there, royalties, tariffs, 14 15 and there may be other things that we 16 haven't thought of. Okay. So this is work that a 17 18 group of us have done, Will Irving and Jaci Trzaska have carried a lot of the 19 20 weight here, frank Felder has been super helpful in making sure that we look at 21 the big picture, and Jennifer Sennick 22 23 (ph), who is not listed here, has been 24 playing a role in looking for good 25 policy analogies from other states and

good organizational ways to organize it, 1 institutional mechanisms and things like 2 that. 3 So there is an e-mail address 4 for sending your comments to, and that's 5 Communitysolar@NJcleanenergy.com. 6 So I think that's also in today's agenda, so 7 be sure to send lots of comments. So I 8 9 will stop there. AUDIENCE MEMBER: Will the 10 slides be available? 11 12 MR. ANDREWS: As far as I know. 13 AUDIENCE MEMBER: Will you put it on your site? 14 15 MS. BENREY: We'll send those slides on to our web server. 16 That's the e-mail to ask. 17 18 MR. ANDREWS: Okay. I'm done. 19 Thank you. 20 MR. SHEEHAN: Okay. We're going 21 to move on with our other speakers at 22 this point, CCSA. 23 MR. SMITHWOOD: Sorry to 24 introduce myself briefly in the last 25 session. Melissa gave a reference to

1 CCSA in her opening presentation. Τ guess I'll just briefly, before I get 2 going, give you a better sense of who we 3 are. So we are a national trade 4 5 association. We have 50 members now, so we've nearly doubled in a short period 6 7 of time. We have developers, owner-operators, pure-play Community 8 9 Solar providers, developers that 10 participate across market segments. So to get into this discussion 11 of the value of the bill credit, I want 12 13 to start with some of the point that I think is pretty basic, but is important 14 15 to remember as we get into some of the discussions of when the bill credit 16 should be and what kind of projects that 17 18 would enable. The bill credit is really the 19 means by which customers realize the 20 economic value of their participation in 21 22 the program. Just as much in the same 23 way that customers receiving bill 24 credits for exports onto the grid. So 25 there are different models out there in

1 terms of subscriptions, but it's pretty similar to an arrangement where you are 2 build after the credits minus the cost 3 after the subscription, that's your net 4 5 savings. So the bill credit is really 6 7 important to ensure the customers 8 realize that, economic value proposition 9 and it relates to project economics but it's not revenues that flow directly to 10 the project. It's a bill credit showing 11 up on the customer's bill. So a basic 12 point but kind of something to anchor 13 our conversation around. 14 15 So I enjoyed the professor's 16 presentation. I think he raised -- you know, there are a lot of variables out 17 18 there in the New Jersey market right now, and the BPU has a pretty Herculean 19 20 task of trying to come up with these rules in a short period of time. So I 21 think we've taken a slightly different 22 23 tact, which is to kind of think about 24 what is the current situation in the

market and what is the context in which

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the BPU is creating this pilot, and what's their kind of nexus in decision making.

And our view is when you look at 4 the about half gigawatt of projects 5 already in the pipeline and the about 6 7 600 megawatts of head room created by 8 the current legislation that pulled 9 forward the SREC cap, the 5.1 percent 10 goal, we think that even with assuming 11 the 20 percent attrition rate, by the 12 time you get to the end of this year 13 there's going to be enough applications out there that the program will be fully 14 15 consumed.

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So, you know, the BPU is still 16 17 determining whether the program should 18 be closed based on applications or closed based on when projects are 19 20 energized, but from the perspective of a project developer you're going to be 21 22 looking at that queue and saying, well, 23 my project is energized so there will be 24 SRECs left, and the likely answer is 25 going to be no.

1 So we're coming from this very pragmatic standpoint of even though the 2 statute, specifically in SRECs successor 3 language says Community Solar should be 4 5 explicitly included, we think it's a practical matter that this pilot program 6 7 has to be developed with the presumption 8 that SRECs are not going to be 9 available. So that really makes the bill 10 credit program size citing flexibility 11 and access to Class I RECs critical. 12 And in this discussion I think there's 13 been a lot of discussion about various 14 15 program design objectives, various types 16 of projects people would like to see. And maybe this isn't the best analogy 17 18 but it's like a balloon, if you push in on one spot, it's going to push out on 19 other another, and these things are all 20 interrelated. Sites there are more 21 22 difficult to develop because they're 23 brown fields, they're roots where you 24 have structural concerns, you know, it 25 has to be counter-weighed by the fact

that the SREC market is likely to be full.

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With that said, as this program moves forward, SRECs successor program is really an opportunity to create adders and other incentives to incentivize the type of projects that various stakeholders want to see on certain sites and potentially with certain subscribers.

11 This has been done in other 12 markets, the smart program in 13 Massachusetts, the Megawatt program in New York, they're differentiated adders 14 15 for different types of projects. There 16 was a reference to flowable takes (ph) this morning. Massachusetts even has a 17 18 flowable take (ph) entered.

19So getting kind of into the20specifics of what the credits should be,21we think the bill credit should be a22full retail rate credit, and that's kind23of based on three points: One is, and24really starting from this bottom dash25here, is pragmatism. The timeline

doesn't -- that we have to develop this program doesn't allow for a full value of solar development. States that are doing this in a robust manner, it's taking years.

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But we do have, moving bottom to 6 7 the top here on those dashes, we have a number of value solar studies. The last 8 9 one done in New Jersey was about six 10 years ago, but much more recent ones 11 with similar markets and similar 12 marginal costs, like Maryland, that justify our residential retail rate 13 credit easily. So it's a fair proxy for 14 15 value, but we don't have time to do a 16 full value credit development. And to get to the top dash here it parallels 17 18 that metering framework that we have in place, and the legislation effectively 19 doubled the REMCAP (ph), so that's a 20 framework that's working and that people 21 want to continue with. 22 23 The bill credit should be

24 maintained for 25 years. The point is 25 not that future iterations of the

1 program -- so New Jersey said in three years we want to really do a robust 2 value-based crediting scheme that all 3 projects going forward have to have the 4 5 same credit. It's that when a distinct project needs to know what that credit 6 7 rate's going to be for customers, so 8 that those can go in the financial 9 models. And then similar to the states 10 11 that have modified their tariffs, you 12 see these kinds of provisions to be sure 13 that, you know, the project economics are stable. And then bill credit 14 15 recovery, one part of if the state did 16 want to move to a value-based crediting scheme, it really kind of requires a 17 18 reinvention of distribution process, and that's happening in New York and 19 20 California, are really kind of the leaders on that. 21 22 So ideally we're seeing a lot of 23 evidence that in the real world now that

distributed generations on a scale we're

avoiding a lot of infrastructure costs

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that would otherwise be born by 1 ratepayers, and we need to go capturing 2 those costs in a rate case. As a 3 practical matter for this pilot, those 4 bill credits, because that otherwise 5 would be lost revenue to the 6 7 distribution utilities, should be above related costs. Costs of those bill 8 9 credits should just be recovered and not 10 by a passable charge so we don't have a 11 lost revenue concern from the utilities. So that's under the value of the 12 13 credit, and then something which is gonna seem kind of pedestrian, but I 14 15 want to start off with a real live 16 example here is the bill crediting process, how bill credits are allocated 17 18 to customers on their bills and 19 accounted for is critically important. To their first slide the bill 20 credit is how the customer receives the 21 value of their Community Solar 22 23 participation, their subscription. What 24 we've seen in Massachusetts, which has a 25 very successful program, it's a very

simple -- it's been built on a very 1 simple tariff. Not to take this on a 2 3 tangent, but in Massachusetts you get something called schedule Z when you're 4 that metering customer, and you fill out 5 the account you want credits to go to. 6 7 So like I'm in the process of getting a 8 rooftop system, but my sister is in the 9 same utility service territory. I can 10 put her -- I can give her credits from my system. So it's a flexible system. 11 The down side is the utility's 12 13 billing processes is really not scaled to the success of the program, it's 14 15 being done annually and without 16 sufficient processes even to do it manually. And so what we've seen is 17 18 customers receiving credits on their utility bills months later, and in some 19 cases those credits have gone to the 20 wrong customers. And so that creates a 21 22 lot of frustration. The Community Solar 23 is paying their subscription. In a lot 24 of cases the solar companies have taken 25 on them to say, well, forego a payment

1 while this gets corrected, but it really gets back to the utility's billing 2 processes to really resolve that 3 problem. 4 5 So I'm getting into specifics here, but I really want a level set on 6 7 this is a problem that we want to make 8 sure does not recur in other markets 9 because it's really frustrating for 10 customers. 11 So the process. Community 12 Community Solar providers, or what we tend to call subscriber organizations, 13 need to submit a report to the 14 15 utilities, ideally electronically, again 16 to try to prevent errors and making it a 17 smooth process, on the subscribers to 18 the project and how much of the project's generation is attributable to 19 those customers. 20 So if it was a 100 kilowatt --21 22 well, I'm not even going to bother doing 23 math, but if they have a, you know, 24 10-kilowatt system and whatever 25 proportion of that project is 10

1 kilowatts, you know, that generation needs to be credited to that specific 2 3 customer. So the EDCs, the utilities that 4 5 apply that bill credit to the accounts of all those subscribers, based on the 6 7 their proportion of the production, so 8 whatever their subscription entitles 9 them to in terms of a portion of the project's generation, and then metering 10 that bill credit should roll over month 11 12 to month. 13 So these projects are no different than any other solar project, 14 15 the production varies seasonally, and 16 you want customers to really capture the value of that additional generation in 17 18 the summer by rolling those credits 19 over. 20 So importantly is a feedback lobe, so the Community Solar providers, 21 this subscriber organization, sends a 22 23 report in, credits are allocated out, 24 and then the utility should really send 25 a report back for accounting purposes,

1 so you can see, okay, I see this report, and, yes, the math adds up to 200 2 percent and the credit's not what it's 3 supposed to be and then there's kind of 4 5 an accounting control there. And then the last point, there 6 7 was a question on how do we size these projects relative to customers. What we 8 9 see work in other markets, because 10 you're going to want to create 11 flexibility to subscribers, you know, 12 they may need to transfer their 13 subscriptions, they may want to upsize their subscriptions, you know, you're 14 15 inevitably going to have some churn, in 16 kind of the most successful model is to 17 allow that project to retain credits for a period of time, typically a year, and 18 then they can allocate those credits 19 So if they lose a customer and 20 out. then another customer comes in a month 21 22 later, those credits can be allocated 23 over to that new customer. 24 And then barring that, you know, 25 customers -- or the subscriber
organization or project owner should 1 have the opportunity to sell the 2 unsubscribed energy to the utility at 3 avoided cost. 4 5 So that's what we've got on bill credit. I'm happy to answer any 6 7 questions. 8 MR. SHEEHAN: Thank you very 9 much. MR. SMITHWOOD: 10 Thanks. 11 MR. SHEEHAN: Our next speaker is Ondrea Kanwhen. 12 MS. KANWHEN: Hello. My name is 13 Ondrea Kanwhen, that is K-A-N-W-H-E-N. 14 15 I hope you guys are having a great afternoon. It's been wonderful to 16 attend all these different sessions and 17 18 analysis. 19 About myself, I'm the founder of Bona Global Energy and Solutions. 20 We 21 do -- we're focused on providing financial analysis, sales support, and 22 23 project management services. So I'm 24 going to actually keep a lot of what I'm 25 going to say brief because throughout

today everybody's basically mentioned what I planned to talk about, especially the very last presentation, I have to say I concur, I agree, with all the points that are mentioned. But there are a few points that I would like to mention. So I actually model the scenarios in question 14, and I'll provide them in detail in the written comments. One of the things I found -or one of the few things that I found was that the cost of acquisition of subscribers actually created a huge impact on the IRR for the -- for example, the 5 Megawatt project. And that was the most economically attractive project, and I still saw IRR

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19when I added in the customers20acquisition costs.

21 And while in regular residential 22 multi-family projects you will have that 23 customer acquisition cost to take into 24 consideration, with Community Solar it 25 is a bit larger just due to the fact

1 that you're acquiring a lot more customers, and, of course, in turn, this 2 is a cost that you're going to 3 continually have year after year. 4 So I 5 did see that the IRR dropped 500 basis points just by adding in that. 6 7 And then the second drop that I 8 saw was the -- in adding savings for 9 subscribers, that especially with the 10 market that we're targeting, when I added an additional 25 percent bill 11 savings for subscribers, I noticed an 12 13 additional 800 basis point drop in IRR. And I guess it's up for debate 14 15 whether or not we'd like to add such a 16 high bill savings for the subscribers. 17 However, just from my experience selling 18 to LMI residents as well as multi-family housing, that's the first thing you have 19 20 to propose when you walk in the door, is savings. They're interested in other 21 things as well. However, if you don't 22 23 have savings to show on the sheet when you walk through the door, then it sort 24 25 of stops your conversation.

1 So then there seems to be two parts to that savings that we've seen, 2 and one is the value of the credit, and 3 I do agree with the previous 4 5 presentation that the credit should equal the retail rate. 6 7 If there is a lot of fluctuation in the valuation of that bill credit, 8 9 like we're seeing in New York, it causes quite a bit of difficulty doing a 10 financial analysis and giving reliable 11 numbers to a financial entity, that in 12 13 20 years this is what your project is going to return. And, of course, the 14 15 subscriber also will run -- may run into even higher costs in the initial... 16 So the next thing that I saw 17 18 were developer costs that -- and the main developer costs was the customer 19 acquisition costs, which I had mentioned 20 That cost I modeled out -- I 21 before. 22 can provide the numbers for that at

another time as well. That's through research and only a very small sample

size, so I'm sure a lot of other people

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would be able to provide additional 1 numbers for that. But those numbers 2 are, of course, affected by the type of 3 subscribers that you are getting. 4 Ι 5 don't know have numbers put out between LMI and non-LMI customers. But it's not 6 7 just LMI, it's also the number of subscribers. 8 9 If you have a 5 Megawatt project 10 and you have a huge project that's taking up 80 percent of the power that's 11 12 generated, then, yes, your customer 13 acquisition costs aren't going to be that high. If you can find subscribers 14 15 that will sign up for a 20-year term, 16 that would also change your yearly 17 customer acquisition rates. However, I 18 have not been able to, so -- in 20 years. So that's something I don't have 19 20 experience with. I would see something more of a 12-month, 18-month of a 21 22 subscription and then you, of course, 23 would have to do a churn. 24 So those are the points that I'd 25 like to bring up that needs to be taken

into consideration. I feel like there 1 should be some sort of additional 2 incentive to incentivize LMI 3 subscription because of the additional 4 5 costs that may be incurred. And I definitely believe that the SRECs, or at 6 7 least some sort of REC should be 8 available to developers to offset the 9 cost of solar. Otherwise, it's going to be very tough to incentivize developers 10 11 to take on these projects. 12 That's it. Any questions? 13 MS. BENREY: So thank you. So you provided additional detail, but just 14 15 on the one number that I found 16 interesting. You said you modeled a 17 25-percent bill savings. Is that, in 18 your experience -- has that been a threshold to get people interested? 19 MS. KANWHEN: Most of my 20 experience has been with LMI and doing 21 floor sales to LMI and as well as 22 23 Housing Authority for low-income 24 individuals. So, yes, 20 to 25 percent 25 was what we were targeting, and so that

1 was the goal. I can try to sell more, but that's how the model is, yeah. And 2 in doing research for this I thought SEI 3 quoted 30 percent, but I don't remember 4 5 an initial number. MR. SHEEHAN: Thank you very 6 7 much. 8 Direct Energy Solar? Daniel 9 Schneider. New Jersey Resources Act. 10 MR. SCHNEIDER: Okay. We had a slightly different perspective on this, 11 12 but, you know, you guys paid good money 13 to be here, so let's tee up some differences of opinion. 14 15 When we look at this model, we 16 think it is most analogous, not quite to sort of a retail -- third-party retail 17 18 supply model. So, you know, the idea is now that we have some power to sell, we 19 have a retail customer that wants to buy 20 that power, and we're going to kind of 21 create a transaction to make that 22 23 happen. 24 So the way a third-party retail 25 supplier would work is they would charge

1 you an overall generation charge that, in most cases, particularly for 2 residential customers, is going to be 3 what you might hear, your basis 4 5 generation service rate. And that right now, if you -- you know, it depends on 6 7 the utility region that you're in, that right now can run from 8 to 9 to 10 8 9 cents a kilowatt hour. So what we would be thinking of 10 11 was, okay, now instead of paying for 12 that, Mr. Customer, you will sign up for 13 this solar power that we're going to provide to you from this solar facility 14 15 located in your utility service 16 territory. And then that BGS cost that 17 you now incur on your bill, that bill 18 credit is going to go away and will be replaced then by what we're going to be 19 20 charging you. Now, just as in the third-party 21 22 supply model, we would say let's make 23 this real easy. The utility already has 24 an infrastructure set up, building 25 infrastructure, to be able to account

for, you know, what power that retail supplier provided to you at what price, make sure that's reflected on your bill, collect the payment from the customer, revert the funds back to the supplier, and also provide the overall credit and collection service.

8 So we think about that model as 9 something to really think about now as 10 we're starting to see the cost of solar come down, see that it's generation that 11 12 we can put in our own New Jersey world, 13 and literally, you know, now serve the electric loads of customers, and that 14 15 that can be a model that we apply here 16 for Community Solar for virtual net 17 metering for community choice, that that model is kind of scaled. 18

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19Also, as the cost of solar has20come down pretty significantly, you21start to look at if you can build a22large scale project and get all the23economies to scale, as folks have talked24about. You're not too far from being25able to deliver a price that's

attractive to that price to compare the BGS rate, and so it starts to come together.

So in the best-case scenario in 4 5 the state if you can do this, for instance, in the PSE&G territory, which 6 7 has the highest BGS rate, if you can 8 build the largest system you could, five 9 megawatts in this case, a ground-mounted 10 system in, say, a landfill or brown field, you would not need much of an 11 incentive at all to make that -- the 12 economics of that work. The customer 13 would get their bill credit, they'd get 14 15 a little savings.

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16 The utility, by the way, gets 17 fully paid for transporting the power, 18 which is how the deregulation market was originally set up, is they should be 19 agnostic as to where the electron comes 20 They should be paid, though, for 21 from. 22 the use of the poles and wires, and the 23 state should be happy with that because you have less of a need of contribution 24 25 from non-participants. So how do we do

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more of those.

You know, the other piece of 2 that would be, to make that model work, 3 we do have to start to get more serious 4 5 about this value of solar thing that people have been talking about. 6 So if 7 we're going -- whenever I get to the 8 pulpit, I will say this, but we need a 9 value of solar study here in this state, 10 not a study done by this group or that group, but a study that kind of is where 11 12 the state pulls together the expertise, 13 goes through the process and says here's going to be our methodology for how we 14 15 do this. Because if we're going to be a 16 17 clean energy state, we're going to need 18 it in the bag and done so that we're not relitigating it every time we want to do 19 20 something new. We need a number. If you look at Minnesota, their number is 21 22 13 cents. You can look at New York, 23 their number is something else. There's no right number, but there is a number, 24

and I think we need that.

| 1 | Now, if I use Minnesota's |
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| 2 | number, which includes the peak value of |
| 3 | the energy, it includes the avoided |
| 4 | generation costs that that facility is |
| 5 | contributing to, the avoided |
| 6 | transmission costs, the avoided power |
| 7 | plant O & M, the environmental benefits. |
| 8 | All of those things start to add up to |
| 9 | what a solar system from a relatively |
| 10 | large facility here in New Jersey can |
| 11 | deliver. So you start to have the |
| 12 | economic justification behind that |
| 13 | price. |
| 14 | Now, the problem is, as you |
| 15 | start to move out of that idealized |
| 16 | project and you go to a smaller project, |
| 17 | you go to a rooftop project, you go to a |
| 18 | project that has multiple customers, |
| 19 | when you're talking about churn and |
| 20 | things like that, then your costs go up. |
| 21 | You would need a premium, here's |
| 22 | where you would need incentives, if you |
| 23 | were doing that project with JCP&L or |
| 24 | ACE territory, you would need a multiple |
| 25 | of that if you were doing a rooftop |

1 Community Solar project and a multiple on that if you were doing a canopy. 2 That all gets back to the 3 earlier question I raised about, well, 4 5 you know, so if we're going to be happy with a diverse set of projects here, 6 7 we're going to need some source of 8 funding to be able to support those 9 incentives. I won't belabor the point about the options. 10 11 So that is -- you know, when we 12 submitted our comments, we did some 13 analysis on all the scenarios that you posed, and we can give you some specific 14 15 numbers there that relate to, you know, what the incentives are under the 16 different cases. 17 18 If you're going to have commercial customer in the mix, that 19 adds another level of complexity because 20 they're priced-to-compare rate is not --21 22 is energy and it's also a per-kilowatt 23 basis for capacity and other charges, so 24 you need to figure out how to do that a 25 little bit differently.

But that's kind of the -- that's 1 2 our thought process on the theory then, 3 but I also do recognize pragmatism, too, and if we're going to be stumbling 4 5 around for a while figuring out what the right incentive structure is to get this 6 7 pilot going, then, yeah, I mean, maybe 8 full retail credit is the way to go just 9 to expedite it. But I'd like us to be 10 thinking how can we start to break through a new paradigm here. 11 So in the value of 12 MR. WINKA: 13 solar have you ever looked at the cost benefit analysis at Rutgers down to the 14 15 clean energy program on an annual basis, 16 so it has the avoided T & D cost, the avoided environmental costs. I don't 17 think it has resiliency in that, but... 18 so it has those stack values in there. 19 20 Does that do a proxy for what you're talking about, or do you want to take a 21 look at it and send us comments? 22 23 And I would suggest that folks do that. So we do that annualy, Scott 24 25 Hunter's program, Sherry Jones effect.

1 MR. SCHNEIDER: Yeah, I wasn't aware it was -- is there a number we 2 3 refer to? Any ranges you can share? Ι mean, what's the... 4 5 MR. FELDER: So why don't we distribute the latest one, and maybe you 6 7 can take a look at the factors that --8 we're asking every year for comments on 9 avoided T & D costs and all of those things. So, you know, if we can do 10 something that's a proxy that you think 11 12 is something that's close enough, that's 13 something we can do. MR. SCHNEIDER: Yeah, and just 14 15 to be clear I'm not saying that needs to 16 be done for this pilot, I'm just saying 17 that needs to be done at some point over, you know, a reasonable period of 18 time in a rigorous, robust way. 19 What I see in other states is it 20 does take some time to do this. 21 It's a 22 proceeding and you've invited one expert 23 and he says it's worth 3 cents, and another expert and he says it's worth 30 24 25 cents and eventually you come to some

1 consensus on what makes sense. But it is a proceeding, and then there becomes 2 an official methodology. But, again, 3 I'm not suggesting that has to be done 4 5 before the pilot but it could be a reference point for us. 6 7 MR. SHEEHAN: Jonathan Ratner. 8 MR. RATNER: Yeah, just some 9 very briefly. This is obviously a real trick shot particularly because of the 10 11 fact that the elimination of the SREC program is overhanging this pilot period 12 13 and we don't know exactly what we're transitioning to. 14 So I think there's certainly the 15 16 challenge of making sure that the incentives and the credit is established 17 18 in such a way that there's sufficient uptake for the pilot. There are 19 certainly examples of other states' 20 pilot programs that have not really 21 22 garnered very much enthusiasm and many 23 takers for doing projects. 24 I think it's also critical to 25 ensure that the BPU has thought in

advance about methodologies they might be able to use to translate the results of the pilot and make use of those results given that no doubt the crediting environment will be different three years from now.

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7 The only other comment that I 8 wanted to make was just that it seems 9 like net metering will likely be a piece part of the equation, and the model 10 that's been used for net metering for 11 traditional rooftop solar has always 12 13 basically used prior historical customer usage to establish the maximum size of 14 15 the installation, but the retail rate 16 has been always capped at basically zeroing out your bill at the level 17 18 that -- of electricity that's overall been used or supplied. 19

And then immediately you go to avoided costs, and it just seems to me that there is an argument to have the retail rate applied up until such a point as not simply you zeroed out your bill, but you have surpassed your

baseline historical usage because I 1 think that is a better approach in order 2 to incentivize energy efficiency, you 3 know, it kind of measures by the 4 5 customer. If they know that once they get to net zero through the net metering 6 7 that they're just going to be 8 compensated and avoid costs, that does 9 significantly lessen the incentive for 10 energy efficiency measures. That's it. 11 MR. SHEEHAN: Thank you very 12 much. Vote Solar. 13 MS. KASOTIA: Hi again. 14 We 15 don't really have any new comments than 16 what's already been offered. I think someone had touched on earlier, that to 17 18 get customers interested in Community Solar program, you want to make the 19 20 value of credit meaningful. So we are recommending that we start with the 21 retail rate for the value of credit and, 22 23 as others have talked about, if we do 24 move to on the value of credit study, 25 Minnesota is a good example, so we would

recommend that how Minnesota did its 1 study and the different aspects that 2 were utilized. So that's it. Thank 3 4 you. 5 MR. SHEEHAN: Pine Gate Renewables. 6 7 MR. BIXBY: My name is Evan 8 Bixby with Pine Gate renewables. Τ 9 apologize, I was not able to attend the morning session, but I'm glad to be here 10 11 now. So for the value of credit there 12 13 are a few things that we would like to sort of harp on to make sure they get 14 15 implemented into the program. The first thing is the value of 16 credit, whatever it turns out to be, 17 18 needs to be transparent and calculable 19 by developers. In other programs that we've seen, such as in New York, there 20 21 is an information asymmetry that is 22 developed between the developers and the 23 utilities where developers can't go in 24 and be able to calculate what these 25 rates are because some of the parts of

the value stack are hidden behind 1 so-called proprietary utility 2 information and knowledge. That makes 3 it very difficult to develop and finance 4 5 projects, as well as it makes it very difficult for the actual subscribers to 6 7 be able to understand how their credits 8 are being valued. 9 To go into a community and tell 10 someone, yeah, we have this great Community Solar program you can sign up 11 12 for and get a discount, and someone 13 asks, well, okay, how does that actually work. Net metering make a lot of 14 15 intuitive sense to a subscriber. 16 Something like a value stack, where it's hidden behind all of these obscure 17 18 values, makes that very difficult to explain to a subscriber, for them to 19 understand what that real value 20 proposition is there. 21 22 And so at the very least we 23 advocate for net metering, but I believe 24 that there should be an added benefit on 25 top of net metering. There are

1 ancillary benefits, such as environmental actions, such as a legacy 2 (ph). And as long as those components 3 of a value stack are transparent and 4 5 understandable and easily explained, not only from a development side, but as 6 7 well as to a potential subscriber, that 8 will make this program all the more of a 9 success. A few other things that I think 10 11 should be addressed in the crediting 12 system is that these credits need to be 13 administered in such a way that they remain compatible with budget billing. 14 15 This was an issue that arose in New York They had a two-bill system where 16 State. if a subscriber became a member of a 17 18 Community Solar environment and they were on budget billing, they lost their 19 budget billing. For a lot of people 20 that's something that they rely on to to 21 be able to make their monthly finances 22 23 work. 24 And we also think that SREC

should be a part of this program.

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understand the challenges around the 1 closure of the SREC program, but there 2 needs to be adequate dovetailing 3 communication between this working group 4 5 and the new SREC replacement program to ensure that that is as successful as 6 7 possible. Thank you. 8 MR. SHEEHAN: Thank you very 9 much. That concludes the 10 11 pre-registered individuals. Now we're 12 moving on to Mr. Long. 13 (No response.) ACE? 14 15 MR. SUNDERHAUF: Hello again. Α 16 few comments from the Atlantic City perspective. One of the cost items I 17 18 noticed on the original chart were 19 distribution costs and interconnection 20 costs, the distribution system upgrade costs listed. It's certainly one thing 21 22 that we want everyone to be aware of 23 when thinking about the system cost of 24 the Community Solar facility. 25 From the billing standpoint we

too agree that bill credits should be 1 simple to understand and calculate, or 2 remember the utilities are going to 3 calculate them. They have a liability 4 5 process, we want to reduce billing errors, we want to produce billing 6 7 errors for our staff to review, and we 8 want to make them fairly simple and 9 transparent. It's likewise applicable to both 10 11 the host facilities and to customers 12 that are being recruited to these 13 Community Solar facilities. So, again, very clear values and very clearly 14 15 transparent is an important part. And one of the things that we've 16 always heard is credits could be based 17 18 on third-party supplier prices. Very 19 hard for us to administer and we would 20 not recommend any use of a third-party 21 supplier pricing in that calculation. Monthly credits should be 22 23 minimized. The variations should be 24 minimized month over month. It really 25 complicates the billing process and

creates additional potential for errors, as we bill and pay all those various subscribers and also hard to communicate to people who subscribe to Community Solar facility. We don't want to engender a lot of traditional billing questions or complaints related to that as well. The one thing that we're very cognizant is if we pay costs above

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cognizant is if we pay costs above market value, there will be some subsidization to other non-participants. We need to recognize that and be aware of what that does to other participants. That does affect all income groups, we just need all to be cognizant of that. And one of the other questions

18 that came up earlier is how close a Community Solar facility needs to be to 19 20 the community that it serves. And our view is that these Community Solar 21 facilities should be cited anywhere 22 23 within the utility footprint of each 24 utility and they can get subscribers 25 from across that utility footprint, and

1 that way there will be more locations that these Community Solar facilities 2 could connect at a lower distribution 3 cost impact and also an interconnection 4 5 impact and also land use considerations become a less of a potential issue. 6 7 It's going to greatly -- make it much 8 more complex to cite these and 9 interconnect these at a relatively low cost so we have some level of 10 flexibility. The community is much 11 broader than some streets that are close 12 13 to one another. One of the things that we also 14 15 will note is if some form of advanced metering were available, it would allow 16 these facilities, the Community Solar 17 18 facility and the subscribers, to be billed in the same potential billing 19 20 cycle. And right now there are Community Solar facility and the other 21 22 people are on different monthly cycles, 23 greatly complicates the billing, greatly 24 complicates any understanding of exactly 25 how the production is translating into a

1 credit back to the customer. So there are significant advantages if we can 2 basically do it all at the same time. 3 And so we have AMI in other 4 5 jurisdictions, but that would allow some greater flexibilities in terms of 6 7 information by the consumers. So those 8 are the added remarks that I had. 9 MR. WINKA: That last point, 10 would you see that as -- so each subscriber would then be upgraded with 11 12 an advanced meter, or is that a 13 wholesale utility upgrade of the advanced meter system? 14 15 MR. SUNDERHAUF: Right. It's obviously a policy issue in New Jersey. 16 17 At the point where AMI is universal, 18 that would be ideal, right, because then you'd have the ability to move things 19 around as you needed to. Until that 20 time you'd have to consider what the net 21 22 metering characteristics would be. 23 So ideally we would want to 24 meter the participants in some type of 25 remote metering capability. But then

given the complexity of that, then 1 metering may not be realistic. So it's 2 kind of a timing issue related to AMI. 3 We would point out that with that remote 4 5 metering flexibility you do have actually have a lot more flexibility of 6 7 how you bill these accounts and how you 8 group communities together in terms of 9 that billing, unfortunately. Thank you. Lina Smith from 10 MR. SHEEHAN: 11 Food & Water Watch. 12 MS. SMITH: Hello again. To the 13 question of the value of solar, we would encourage the BPU not to implement a 14 15 value of solar program. When this type of valuation was 16 17 implemented in New York to replace the 18 metering, renewable development came to a screeching halt. The policy created 19 uncertainty and confusion in the solar 20 industry and amongst its customers, 21 resulting in project in over 100 22 23 communities being cancelled, which 24 represented over 600 megawatts. 25 Implementing such a policy in

New Jersey would likely be just as disastrous for solar developments. And a more effective and preferable policy would be to extend metering benefits to Community Solar projects like has been mentioned before. New Jersey could consider equitable net metering non-community solar where ratepayers are credited at a retail rate for up to 120 percent of their annual electricity generation, receiving bill credits with the option

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receiving bill credits with the option for annual payments for excess generation up to the 120 percent cap.

15 If solar owners' generation 16 exceeds 120 percent of their generation, the utility that serves them should be 17 18 required to credit a BPU-administered fund to support the development of LMI 19 community solar project at their retail 20 rate for their excess electricity put 21 22 into their grid.

23 Regarding excess credits on 24 subscriber bills, we recommend that 25 subscribers should have the options of

rolling over their credits at the end of the year or receiving a check from the utility.

Until the question of renewable 4 5 energy credits unbundled as RECs should not be allowed to be sold to utilities 6 7 to meet renewable electricity standards 8 or sold to electricity customers as a 9 way to offset their fossil fuel usage 10 and claim renewable energy benefits 11 while actually utilizing fossil fuels or other sources of electricity. 12 These credits are used to offset fossil fuel 13 burning elsewhere, and there is no 14 15 guarantee that SRECs will result in more 16 solar energy being built.

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But bundled RECs should be 17 18 regenerated and sold with electricity to electric utilities if a Community Solar 19 20 project generates excess electricity. The proceeds from the excess generation 21 should be credited to subscribers billed 22 and on an annual basis. Compensation 23 24 for excess generation from a Community 25 Solar project should be credited to a

1 BPU fund that will support the development of low-income solar projects 2 including reducing subscription costs 3 for LMI subscribers who join the project 4 5 or current members of Community Solar project. 6 7 However, if unbundled SRECs are 8 used in the state, they should be 9 available to Community Solar projects and credited to subscribers for the 10 portion of energy available in their 11 12 subscription up to 120 percent of their 13 electricity usage. Revenue generated from unbundled 14 15 RECs beyond 120 percent of their 16 electricity usage should be credited to a BPU administered fund to support the 17 18 development of low-income solar. Thank 19 you. 20 MR. SHEEHAN: So are you advocating for -- are you advocating for 21 22 scaling the facilities based upon the 23 load or scaling as large as you can and 24 using this credit system? 25 MS. SMITH: Based upon the load.

1 MR. SHEEHAN: Okay. So you're not expecting a lot of this credit 2 system, it's just in the event? 3 MS. SMITH: In the event. 4 5 MR. SHEEHAN: Okay. Thank you. Next up is Lyle Rawlings. 6 7 MR. RAWLINGS: Thank you, Ken 8 and Mike, and the other staff. I'm Lyle 9 Rawlings. I'm the president and co-founder of the Mid-Atlantic Solar 10 Energy Industries Association, or MSEIA. 11 12 MSEIA, going on 21 years now, has been 13 advocating for solar energy in New 14 Jersey. 15 And for all of that time we've 16 done so under three basic principles 17 they're very easy to say, you can see 18 them on our website. Those three principles are grow solar as much as 19 20 possible, obviously; do so at the least possible cost to ratepayers and deliver 21 22 the greatest possible values of public 23 good; and, third, maintain a diverse 24 market that providers incentives for 25 local businesses to grow and create

jobs.

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MSEIA has a wide variety of 2 different members and we haven't come to 3 a consensus on what they're recommending 4 for net metering yet. It's a very 5 complicated topic, and a variety of our 6 7 members with a lot of different views on 8 Community Solar need to come together. 9 We have a policy committee meeting 10 tomorrow and we hope to get there in 11 time to submit comments. 12 But if we apply those basic 13 fundamental policy principles that we have, I think we would have to say that 14 15 Community Solar projects should not place a greater burden on ratepayers 16 17 than the default way of doing the same 18 thing. 19 For instance, if you have a 5 20 Megawatt Community Solar project, that should not have a greater total 21 22 ratepayer burden than a 5 Megawatt 23 project in that same location if it were 24 just to sell power to the grid. So what 25 is that total rate impact?

First of all, let's look at what is the total rate impact if we do a real true net metered project on somebody's roof. Now, that's -- it's murky, it's hard to understand this concept of bill credits, and I don't think I've got a real handle on it yet. The two pathways that cost of solar gets to ratepayers, the way it's laid on ratepayers, are first through an attribute payment that stands for the qualities, those environmental qualities, that we've heard about from others, and we do that through an SREC.

So the SREC is the attribute payment.

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The other part comes in a net 16 17 metered project when the utility company goes for a rate recovery proceeding or a 18 rate recovery mechanism or a periodic 19 rate case. So how much is that? 20 This is so murky that when I talk to utility 21 22 people I say, please, explain this to me 23 like I'm eight years old. 24 So if you really get down to the

basics and look at the numbers, if you

take the residential net metered 1 customer and he puts solar on his roof, 2 the utility takes their total lost 3 revenue, that credit on the bill, and 4 5 they subtract their avoided costs, costs that they didn't have to pay because of 6 7 that solar generation. 8 And that part of it is pretty 9 murky, but basically for a residential customer their credit is the same as the 10 retail rate, unlike in commercial where 11 12 it's complicated by the demand costs. 13 So if the customer is paying 17 cents per kilowatt hour, their bill 14 15 credit is 17 cents per kilowatt hour. The utility roughly is going to 16 calculate an avoided cost that's about 17 18 13-and-a-half cents a kilowatt hour. There's many components to go into that, 19 some of which is a little bit 20 questionable. 21 22 But that means they go for a 23 rate recovery of about 3-and-a-half

cents a kilowatt hour. That becomes part of the ratepayer impact. Now it's

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the SREC plus that 3-and-a-half cents of kilowatt hour.

3 Now, when I ask them, okay, so what is the avoided cost if it's a 4 If we have this five 5 virtual net meter. Megawatt out in the field somewhere 6 7 pumping power into the grid, then what 8 is that avoided cost? And I can't get 9 any answer. I think everybody's still 10 trying to figure that out, what is the real physical credit to ratepayers, the 11 real market value that they're getting 12 for the solar in that case. 13

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On the low end you could say 14 15 it's just L & P plus capacity, which is 16 the same thing you get paid if you 17 develop that project and just sold power 18 to the grid. That's on the low end. On the high end you might say it's the same 19 as it would be if it were net metered, 20 it's that same 13-and-a-half cents. 21 So somewhere in between there or on one end 22 23 or another is the actual avoided cost. 24 Whatever that number is, 25 whatever the real number is, the delta

between that and the bill credit that the BPU defines for a Community Solar project becomes part of the rate impact. So presumably that avoided cost is going to be lower than the bill credit that you guys defined for Community Solar. That difference is part of the rate impact for that project, and then there's whatever else it gets as an attribute payments, like SRECs, if the Community Solar project gets SRECs. So we would say if we're staying true to our principles, that you've got to deliver solar at the lowest cost to ratepayers. That total of the recovery

15 16 the utilities are going to get for the 17 Community Solar project plus the SREC or 18 other attribute payment, that total should not be more than the default case 19 20 for building that same megawatts. What is the default case? Well, 21 22 the default case is a grid supply 23 developer develops that 5 Killowatt 24 project, just cells the power to the

grid, and you pay him an attribute

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payment and that's it. So I think if we stay true to our principle, we would say the Community Solar total rate impact should not be more than that default base case. And I believe that perhaps is the way the BPU should look at it.

7 Now, I'm a Community Solar 8 developer in Massachusetts and in New 9 York, and one of the aspects of Community Solar that's been mentioned 10 11 here a lot is that there are costs that 12 occur, the customer acquisition cost, 13 the customer maintenance cost, service costs, there's the subscriber discount 14 15 that's a cost, and then there is the 16 additional risk and higher cost of capital for the developer. 17

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18Those aren't ratepayer costs;19those are costs on the developer, but20that can result in the need for a higher21incentive payment. So that's something22we have to be aware of and guard23against.

24There was one other thing I said25in terms of our principles when I said

1 lowest possible ratepayer cost, I also said deliver the greatest value of 2 public good. So the one case in which 3 we can say a higher rate impact for a 4 5 community solar project would be okay is if it's serving a public policy goal 6 7 such as helping low-income ratepayers. In that case a discount for low-income 8 9 ratepayers is a public good and could 10 justify a little bit higher compensation 11 in terms of the rate. 12 That is all my remarks for now. 13 Thank you. 14 MR. SHEEHAN: Thank you very 15 much. That concludes the individuals 16 17 who signed up. Was there anybody else 18 who would like to come up and speak on this topic? 19 20 MS. KEMP: Hey everyone. Good afternoon. Melissa Kemp. I was up here 21 22 this morning on behalf of CCSA, and this 23 afternoon I'm just going to comment on 24 behalf of the Cypress Creek Renewables. 25 As I mentioned, we're a large

1 solar storage company across the country with a big investment in the northeast. 2 I just wanted to comment on a 3 couple of quick things. One was the 4 5 framing of the potential, you know, bill credit as making sense as a third-party 6 7 supplied credit. And, you know, just 8 thinking through that logically here's what our reaction was: 9 One, it just fundamentally under 10 values their resources in an apples to 11 12 oranges comparison. When I get a 13 third-party credit on my bill or have an escrow partner as a homeowner and 14 15 business owner, that is for energy 16 supply, commodity in the market, and 17 capacity. 18 And we're supplying a lot of these Community Solar projects, we're 19 20 supplying more value than that. New Jersey has not gone down the path of 21 22 trying to value that yet, but the 23 decision -- you know, there definitely 24 are attribution and transitions as to 25 the values, it's a recognized category

1 of value that hasn't been touched here. Number two, there's a huge 2 environmental value and the SREC program 3 are placeholders for that. As we've 4 5 already talked about, I know Brandon mentioned up here earlier there are not 6 7 going to be SRECs in any available for 8 Community Solar. Like we'll submit the 9 modeling in our filed comments, you 10 know, the capacity is very much on its way to being used up by early Q1 of next 11 year. So I would say, you know, looking 12 at the D&T value and the full E value 13 are things that Community Solar is 14 15 providing different than just a normal, conventional generation, third-party 16 17 supply method. I just wanted to make 18 that point. You know, I would say I know 19 there's some difference of opinion here, 20 but we welcome the value of this 21 approach to solar if that's what you 22 23 guys decide you want to do. You know, 24 we don't have time for that now. And so 25 what we recommend strongly is not to try

1 to rush, no shortcuts to get to some kind of number there. 2 It has never 3 resulted in good or appropriate outcome for lots of stakeholders. 4 5 And instead make that a project and New Jersey can consider whether it 6 7 wants to do it and do that in the future 8 going forward and recognize how much 9 work it actually is to do that. 10 And I guess I would just repeat the last thing from earlier, which is, 11 12 you know, retail rate is not a big deal. 13 You have a precedent here in New Jersey for using that. There is a ton of data 14 15 out there as it being not an 16 unreasonable proxy for value, which we 17 have an impact here and we acknowledge that. But it's not actual reality now, 18 we're not paying retail right like 19 Hawaii where it's 30 cents, and maybe 20 that's a real controversial number for 21 22 value. This isn't a range of values 23 that come in across the country, but clearly to the point taken, New Jersey 24 25 wants to go down that path, we should do

1 the work. But there's not time to do that work properly for this Community 2 3 Solar pilot program. I think that wraps up the 4 5 comments that I wanted to add. Ι appreciate everyone's time. 6 7 MR. SHEEHAN: Thank you very 8 much. Anyone else who would like to 9 step up? MR. McDONALD: Good afternoon. 10 11 I'm Cameron McDonald with Oster Energy 12 (ph). I'm actually a developer of 13 Community Solar in other states as well. I just look to the BPU to say I know you 14 15 guys are on a limited time table to accomplish your goals here, but you have 16 17 a lot of good things that other states 18 that have put in place that you have access to review and look at, which cuts 19 20 your need for time down quite a bit. But you also have the luxury of seeing 21 what didn't work. 22 23 And being a Community Solar 24 solar developer in New York State and a 25 solar developer in New York State over

1 the past two years I would say don't stifle the developer by getting ahead of 2 yourself. And some of the things they 3 did were great, and I want to go back to 4 5 where we were before, but definitely take a look and see what's worked in 6 7 states like California, New York, and Massachusetts and look at what didn't 8 9 work so you can avoid those. 10 Another point I wanted to make 11 is people brought up escrows. I don't 12 agree with using the escrow value, but 13 what I would agree with is on the recovery and possibly taking it a step 14 15 further where escrows have, in certain utility territories, and I think some in 16 17 New Jersey offered, was POR, or purchase 18 of receivables. This would give financiers even more risk mitigation 19 working on projects if the utility was 20 to just offer recovery, time of purchase 21 22 of receivable or even pay a point or 23 two, I think it was 2 percent for the 24 escrows.

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That gives the financiers even

1 more structure to lean on and, you know, safety to lean on, and really that's 2 what it comes down to is if you can get 3 the capital markets and the financiers 4 5 behind these projects, the private sector will get the projects built. 6 7 That benefits the LMI projects, but as most solar developers are out there, a 8 9 lot of us don't have the balance sheets 10 to do the projects on our own, so we need the certainty, and that comes from 11 12 the BPU. So those are just my comments 13 there, if you have any questions. MR. SHEEHAN: 14 Thank you very 15 much. Okay. That was Session III. We 16 are running about 15 to 20 minutes behind schedule. 17 So we will go right into Session 18 This is Applications and 19 IV. Interconnection. With that I think 20 we'll start with our first speaker, 21 which is Atlantic City Electric. 22 23 (No response.) 24 Okay. Then we'll MR. SHEEHAN: 25 move on to our second speaker, CCSA,

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Justin Wilson.

MR. WILSON: Good afternoon. 2 3 I'm Justin Wilson speaking for CCSA here today. My company is reflected for a 4 5 Community Solar developer with projects in 16 states, and so I wanted to talk a 6 7 little bit about some of the best 8 practices we see in the application and 9 interconnection process for Community 10 Solar. 11 So I think our principle here is 12 that we want the Community Solar project 13 to be -- the program to be designed and administered to run transparently and 14 15 efficiently. We've heard transparent 16 mentioned a couple of times, in particular around the bill credit. 17 That 18 transfers over into many of the different components of developing a 19 20 program. As we proposed earlier, with 21 22 regard to dividing up that capacity in 23 the program, we believe that each EDC 24 should administer a BPU-approved pilot 25 program based on those categories to

1 earlier questions. And so the way we kind of see this working is each EDC 2 would have its own interconnection 3 queue. It would really be the place 4 5 where applications go, that's how you apply to the program. They would be 6 7 managed on a first come, first serve 8 basis with high project maturity 9 requirements and have those project 10 maturity requirements be ongoing throughout the interconnection process. 11 And so that makes sure that as 12 13 projects are entered into the queue, that they over time are being developed 14 15 and being accepted into the program and 16 begin serving customers as quickly as 17 possible. 18 And then we believe that existing projects should not be aloud to 19 reclassify as Community Solar projects. 20 Really the purpose of this program is to 21 22 add new, clean generation that customers 23 are wanting to place onto the grid. 24 A little bit on EDC reporting 25 requirements, and this is separate than

the issues that Brandon talked about 1 earlier with bill credits. And it 2 really has to do with the 3 interconnection queue and giving the 4 development community the information it 5 needs to make good decisions on where to 6 7 site projects and what available 8 capacity is still up there. 9 So each EDC should post weekly 10 updates to an interconnect queue report as long as the path remains pilot 11 12 program capacity in each year. We've got a set of information that needs to 13 be included, the date that the program 14 15 queue is updated, overall program size 16 and capacity remaining, what capacity is in service, and the total capacity 17 18 allocated as well. Then on a slightly longer-term 19 20 basis monthly would be preferred, quarterly can also work. It's just a 21 22 little bit more overall information, a 23 little bit more granular in detail. So 24 the status of the application, including 25 those that are active or in commercial

1 operation, and in particular the withdrawn. It's very good practice to 2 have an insight into what projects may 3 have been in the queue at one point, but 4 5 have dropped out of the queue for another reason that can allow us to 6 7 understand perhaps where projects are 8 placed on the grid. 9 So, again, and then the -- some 10 information on the activity of the applications and kind of what different 11 12 phases that they are in, if it's study 13 or design or construction. Yeah, and then the overall numbers, again very 14 15 similar to what we'd want on a weekly 16 basis or just updated in the same 17 quarterly report. 18 And I think that's it. I would say the overall, again going back to the 19 20 principle, is transparently and efficiency. We think that electric 21 distribution companies, they know theirs 22 23 systems, they know where projects are 24 going to be in the queue, and they can 25 very efficiently manage the programs

themselves. I'm happy to take any questions.

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MR. WINKA: So just in the statute it says the BPU shall make available on its Internet site information on solar projects. So you don't see a conflict with what you're saying to what the statute requires?

9 MR. WILSON: I don't see a 10 conflict necessarily. I think you can certainly delegate it to the utilities. 11 12 I think you can certainly make a 13 favorable on the NJ Clean Energy page, a site that, if developers would like to 14 15 advertise, available capacity for them to do so. 16

17 You know, one of the things we 18 have in Colorado is in Colorado, where my company is based, their original 19 legislation had something similar in it. 20 And the reality is that you have 21 22 sometimes development cycles, and so 23 sometimes there's a lot of project 24 capacity available, sometimes there's 25 not, and the websites just were not

1 being updated accurately. And so the companies were getting calls about 2 interest in Community Solar but they 3 didn't have available capacity. 4 So I 5 think from my perspective it's nice to have, but not necessarily something that 6 7 every single project needs to be listed 8 in a contact form. 9 MS. BENREY: You mentioned that 10 projects should have a high maturity 11 requirement in order to be accepted onto 12 the queue. Can you elaborate a little 13 more on what those requirements should be? 14 15 And specifically you can touch 16 upon -- either here or later upon what requirements should exist or should not 17 18 exist with regards to customer 19 subscriptions that say should there be a 20 threshold percentage of customers who have already signed up, at which point 21 the project is considered able to move 22 23 forward. 24 MR. WILSON: So on the Sure. 25 first question, the project maturity

requirements, I think there's a couple 1 of things to look for. To be placed in 2 the queue I think you want to have site 3 control, so that's ownership of land or 4 5 an option to lease or purchase that land that's contingent on the project being 6 7 continued to approve. 8 You want perhaps some sort of 9 interconnection study or agreement 10 signed, and so different states have 11 different levels of interconnection study, and you want that to be something 12 13 pretty substantial so that we know pretty -- with pretty clear eyes what 14 15 the cost of interconnection would be. 16 And then there's a set of permits that could be somewhat of a 17 18 checked box to make sure that local 19 jurisdictions have signed off in some cases that this is a place that they're 20 planning to approve the development. 21 And then the second was 22 23 around -- sorry, your second question? 24 MS. BENREY: A threshold for 25 subscribers.

| 1 | MR. WILSON: So I think with |
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| 2 | so in short, no, I don't think there |
| 3 | necessarily needs to be a threshold for |
| 4 | subscriptions. What I would say is |
| 5 | getting the subscribed and the |
| 6 | unsubscribed energy figured out is going |
| 7 | to and making sure that there is an |
| 8 | incentive for developers to have |
| 9 | subscribed energy is going to make sure |
| 10 | they have that capacity locked down |
| 11 | before they go and develop a speculative |
| 12 | project. |
| 13 | Thank you. |
| 14 | MR. SHEEHAN: Okay. It's Direct |
| 15 | Energy, Dan Schneider. |
| 16 | (No response.) |
| 17 | Pine Gate Renewables? |
| 18 | (No response.) |
| 19 | MR. McDONALD: So there have |
| 20 | been, and I'm sure a lot of the local |
| 21 | developers here are aware of this, quite |
| 22 | a lot of distribution hosting capacity |
| 23 | restraints on the distribution grid. |
| 24 | Developers should have access to |
| 25 | distribute grid line information in the |

substation hosting capacities. Increase the transparency there, it will decrease costs for developers to actually get these projects through, and you will have a lot less failed applications at the end of the day.

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7 Utilities should also be 8 required to identify lines which in 9 their belief will receive the greatest grid benefit from the addition of 10 renewable energy resources. Whether 11 that's load centric or however they deem 12 that to be of benefit is fine as long 13 as, as I said before, it's a transparent 14 15 process that we can look at and understand what their methodology is. 16 That methodology should also be 17

18 standardized across all of the 19 utilities. It can be problematic if ACE 20 has been provided methodology from JCP&L 21 who been provided methodology from has 22 Orange Rock.

And utilities should also be
required to provide specific timelines,
costs, and deadlines for these

interconnection studies. We don't want 1 a repeat of what has happened in --2 especially PJM right now where I think 3 the interconnection timeline is supposed 4 to be a year and a half, and now it's up 5 to almost three years now for their 6 7 interconnection queue. 8 When upgrade costs are required 9 by a utility, developers should have a 10 fair and efficient appeals process. There should be transparency into why 11 12 they think the upgrades cost the way 13 that they do. And, again, these pricing methodologies should be standardized 14 15 across all the EDCs. And the program 16 should have a separate interconnection 17 queue for Community Solar projects. 18 And that's everything that seemed important to talk about in this 19 20 point. 21 MR. SHEEHAN: Thank you very much. 22 23 MR. WINKA: Sorry. So you 24 mentioned hosting capacities and they 25 should be similar, so there's a number

of hosting capacities across the 1 country. Do you have one -- is 2 California's methodology better than New 3 4 York, better than Massachusetts, better 5 than Maryland? 6 MR. McDONALD: So the only 7 methodology that I personally have experience with is New York's. All of 8 9 their utilities have released these hosting capacity maps, and it's been 10 11 very helpful. 12 AUDIENCE MEMBER: Was that required? 13 14 MR. McDONALD: Yes, it was 15 required by their public service. Any 16 other questions? 17 MR. WINKA: Thank you. 18 MR. SHEEHAN: Thank you. We're 19 going to go next with New Jersey 20 Resources. 21 (No response.) 22 Vote Solar? 23 MS. KASOTIA: So quick comments 24 on this section as well. We do think 25 it's important to create the application

and interconnection that's transparent 1 and streamlined, and the BPU should 2 direct each utility to administer a 3 program with a certain annual capacity 4 allocation in each service territory 5 during the pilot program. 6 7 We also recommend that BPU 8 explore ways to support projects that 9 will low-income customers and customers in underserved communities. One of the 10 ideas we have is if BPU can provide us 11 12 assistance with the application process 13 through waivers or support for interconnection fees, so that will help 14 15 those projects to move forward. That's all that we have on this one. 16 MR. SHEEHAN: Thank you. 17 That 18 concludes the individuals who have 19 signed up ahead of time. We have Justin Wilson from the 20 Clean Energy. 21 22 MR. WILSON: That was me. 23 MR. SHEEHAN: Perfect. Thank 24 you. 25 ACE? Of course, we already had

1 you talk, so you don't have to come up again if you don't want to. 2 MR. SUNDERHAUF: Sorry I wasn't 3 here for the beginning of the 4 5 discussion, but very quickly a couple of items for your consideration. 6 7 Since we don't know the number 8 of Community Solar potential projects it 9 would be helpful, if there is a risk that it might be oversubscribing a 10 particular service territory, that there 11 be some type of screening effort by the 12 13 BPU to determine which projects in which order would actually be the ones that 14 15 would be selected for any period of 16 time. 17 We can do some preliminary 18 interconnection screening but in-depth interconnection screening does require 19 some substantial time on our part be. 20 Could be far better than some screening 21 22 criteria that were applied by the BPU in 23 terms of determining which ones actually 24 should go through that process. 25 Beyond that we think the

1 existing interconnection process that we use and the application process is the 2 appropriate one. But the one thing that 3 we would note is that because of the 4 5 size and scale of these projects and they may all come in at the same time, 6 7 that that additional processing time may 8 be required on the part of utilities. 9 Those are my remarks. Thank 10 you. 11 AUDIENCE MEMBER: Can we ask for a clarification? 12 MR. SHEEHAN: You can ask him. 13 AUDIENCE MEMBER: You said the 14 15 current interconnection process for net 16 metering? MR. SUNDERHAUF: 17 For net 18 metering, yes. It's the interconnection 19 process that I'm referring to. And, again, it depends on the size of these 20 facilities, if they go up to the PJM in 21 22 size, but most of these will probably be 23 in a size they would just come through 24 the normal utility processes. But, 25 again, I think it's unclear and the

1 volume could come at the same time if everybody's queued up. That's the one 2 3 thing we are particularly sensitive to. Thank you. 4 5 MR. SHEEHAN: Lina Smith? (No response.) 6 7 Okay. That appears to be 8 everyone who signed up for this session. 9 Is there anyone who would like to speak? 10 MR. ABBEY: Ross Abbey with US Solar. Just a few quick remarks. 11 12 I'm going to overlap a little bit. Two 13 key questions, I think, that we have. First question is, at what point 14 15 in the development cycle does the developer who's going to bring the 16 17 project forward get a capacity against 18 the annual program limit and also get a rate? Because until you have those two 19 20 pieces it's hard to pivot to subscribers and contracting with subscribers. 21 It's hard to make a commercial offer to 22 23 subscribers until you've got that rate 24 assigned to a project and also to 25 financiers, unless you've got the

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project rates.

2 So once you've -- once those 3 things invest in the project you might also want to think about how long they 4 5 invest for, how long does the project have to get done to actually bill the 6 7 solar facility before they lose that 8 vesting or is it forever -- I'm not sure 9 of a program that lets a developer take 10 forever. There has to be some type of term limits. Thirty months might be 11 12 something to look at for that. And then the other key question 13 is what does a project developer have to 14 15 demonstrate to give that reservation, that limited reservation. And so that's 16 17 what you would require as project 18 requirements, project maturity requirements. 19 So this is kind of a balancing 20 You know, on the one hand if you 21 act. 22 allow projects to invest too early, then 23 maybe get higher dropout rates versus 24 making it up as you go before you get 25 that allocation. But I would I say the

1 two things we need to look at are, one, the developer should have a site 2 address, and ideally site control to 3 make it demonstrate through legal 4 5 documents; a land use permit, at least if it's a ground-mount kind of primary 6 7 use because that shows the developer has 8 gone to the city or to the county, he 9 has permission to use that. And then 10 the third piece would be apply for interconnection study, and ideally in my 11 12 mind has a paper backing from the 13 utilities saying, yes, there is the capacity on the substation on this wire. 14 15 Some states go further and 16 require the developer to incur any interconnection costs and maybe even 17 18 have paid that interconnection cost. In my mind that's a little bit -- you know, 19 interconnection for these sets of 20 facilities can be between \$100,000 to \$1 21 million. But I would keep those in 22 23 mind. 24 MR. SHEEHAN: Would you have any 25 squatting concerns for a process like

1 this, or is there a concern about people grabbing hold early? 2 3 MR. ABBEY: Yes. Exactly. Ι think that's going to be a concern. 4 If 5 there was an unlimited market, then maybe that's not a big concern. You can 6 7 give out of a thousand, you know, 8 capacity allocations, and if only a 9 third get built, it is what it is. But 10 certainly for the pilot program there's a limit; you want to avoid that. 11 12 MR. WINKA: And so this may not 13 be a fair question because I'm going to ask a question about ACE and they can 14 15 come up and comment on the comment, but 16 so they have a screening process, so the 17 interconnection process has some kind of 18 screening process. What do you think about their comment on the screening 19 20 process? It would go to the BPU, the BPU would say X, these are okay, these 21 22 are not okay, go ahead and file for the 23 interconnection. 24 MR. ABBEY: Would this be 25 screening based on kind of on the parcel

1 or...? MR. WINKA: I'll leave that up 2 3 to ACE. (Laughter.) 4 5 MR. WINKA: So you would have a parcel, you would have the zoning, you 6 7 would have the planning. 8 MR. ABBEY: Yeah, at least the 9 market I've been involved in typically a 10 utility will do a capacity study, and then there's a more in-depth facility 11 12 study where they say granted there's 13 transformer capacity, here's all the upgrades you would have to do. And I 14 15 think that facility study, it could go under different names, would probably be 16 more involved. And so you want to 17 18 second study to be in place as a proper requirement, I think is a good question. 19 20 MR. WINKA: It's that you presented us with a chicken-and-the-egg 21 22 situation, so we're not sure which goes 23 first. MR. ABBEY: Well, it does put 24 25 more work on the utility. They study

| 1 | all these things before they even get a |
|----|---|
| 2 | capacity, so you can go either way. |
| 3 | MR. WINKA: Okay. Thanks. |
| 4 | MR. SHEEHAN: Thank you. |
| 5 | MS. KEMP: Hey, everybody. |
| 6 | Melissa Kemp for Cypress Creek again. I |
| 7 | just wanted to build up on related |
| 8 | topics that CCSA and others have |
| 9 | covered. |
| 10 | The program administration |
| 11 | application requirements and then |
| 12 | reservation length, right. It's kind of |
| 13 | the administrative side of this |
| 14 | Community Solar program and what its |
| 15 | rules are its compensation approach. |
| 16 | As this is a transition for New |
| 17 | Jersey in terms of actually having |
| 18 | offsite facilities that can serve |
| 19 | customers, the one flag like separating |
| 20 | recommending a strong recommendation |
| 21 | to clearly separate distributed |
| 22 | generation interconnection from program |
| 23 | administration. And there's a couple of |
| 24 | things. Like one is a technical, right, |
| 25 | so interconnection processes and |

| 1 | Technical review screening study. |
|----|--|
| 2 | That's kind of what's the word I'm |
| 3 | doesn't have a preference on what |
| 4 | program you're in, what you might |
| 5 | qualify for on the compensation side. |
| 6 | It's, you know, what's technically |
| 7 | viable on the grid and what are their |
| 8 | reasonable rules to manage that and make |
| 9 | sure it's done properly and that things |
| 10 | move along. |
| 11 | So there's a couple of key |
| 12 | things that we've learned in this |
| 13 | region, New York, Massachusetts, on like |
| 14 | things were missing at some point and |
| 15 | then more development opportunities in |
| 16 | Community Solar were open, and then all |
| 17 | of a sudden the interconnection |
| 18 | technical process, it was kept separate |
| 19 | from the program, and that's great. And |
| 20 | I highly recommend to keep that |
| 21 | separate, but, two, it just didn't have |
| 22 | an update, hadn't been reflected to |
| 23 | really take into account the amount of |
| 24 | interest or just the difference in being |
| 25 | offsite and not always having a customer |

1 building that you already agree, that you're working with the customer on. 2 So some of the things have been 3 kind of essential components in other 4 5 successful states, you know, interconnection, technical process, it's 6 7 a separate program, it's first come, first serve, it's sequential study so 8 9 you come in first, you get served first, 10 meaning that you're studying first in the queue and other applications that 11 12 come in behind you on a feeder 13 substation are studying with you in mind. Up to a point of timelines, 14 15 right, so making sure that we have 16 really good timelines on developers. That's what we worked hard for in New 17 York, as well as other utilities, and 18 making sure that they're reasonable and 19 that they're strongly enforced. 20 The other piece was getting 21 22 information ahead of time. So you guys 23 are talking about hosting capacity, and that's great, and California's the best 24 25 one out there, but it takes a lot of

1 work and time. And pre-application reports are an easier starting way to 2 get -- but the point really is is that 3 if I'm a developer, I don't need to get 4 5 into your queue. I just want this information about this feeder and this 6 7 substation, let's provide that without 8 clogging up what appears to us to be 9 projects actually in development, right. 10 I might just be looking at these parcels or land with buildings, or these 11 landfills, or whatever it is. 12 13 So other states are really helpful in making sure that we have a 14 15 good information ahead of time system in place. Pre-application reports are one 16 17 easy way to do it, where you don't have 18 to have an old capacity map. It's simply a you put in a form, you pay \$100 19 20 or whatever, and the utility sends you back these 13 key pieces of data, and 21 22 your engineering team can process that 23 and then make a reasonable decision on 24 what you pursue -- a possible project 25 further.

And that fits in really well 1 with maturity requirements for queue 2 entry. Until you can ensure for people 3 in New Jersey what rules we have in the 4 5 book and making sure that there are maturity requirements. Like we don't 6 7 want people getting in the region by 8 joining the interconnection application. 9 We want to make sure they do have some land owner consent use in New York or 10 site control or something. 11 12 If you want to get in there and 13 look like your serious project is queued and make people wait behind you, let's 14 15 make sure you have some actual, you 16 know, skin in the game, or whatever that silly metaphor is. 17 18 So those are the bill things. Ι know that's not your job at this table, 19 but I would just recommend maybe we 20 could initiate a process simultaneous to 21 22 this to make sure we keep up with 23 standards and make sure they're going to 24 fit and not have some weird effect when 25 this program does get up and running.

There are other pieces like making sure 1 the technical, if there is technical 2 streaming, as well as updated standards 3 for study. Someone just mentioned 4 5 payments. You know, like in New York we're allowed to have a 25 percent 6 7 payment and kind of break up the money so if folks do want to have a 8 9 requirement for putting some money on the table, I think that's a very 10 11 reasonable concern. And so I just wanted to mention all those things. 12 13 We'll follow up our comments with more detail, but something that may be very 14 15 helpful. 16 MR. WINKA: You're follow up on 17 skin in the game would be helpful. 18 MS. KEMP: On the payment 19 segment? 20 MR. WINKA: Yes. 21 MS. KEMP: Absolutely. 22 MR. WINKA: Thanks. 23 MR. SHEEHAN: (Indicating). 24 MR. RAWLINGS: So a couple 25 things. On interconnection, if you go

1 to interconnect a grid supply project now, and RVP for New Jersey is actually 2 also the president and founder of the 3 New Jersey Solar Grid Supply 4 Association, you've got a hard road 5 ahead of you to interconnect a grid 6 7 supply project, and presumably that's going to be true for a 5 Megawatt 8 9 Community Solar project as well. 10 On the other hand, if you 11 develop a net metering project of the 12 same size, it's quick, easy, and cheap. 13 Now, if we want to do solar at the least possible cost we want to interconnect it 14 15 in a way that's quick, easy, and cheap 16 and facilitates development, and we also 17 want to encourage the most low cost, most efficient project. 18 Now, by a great margin the most 19 20 low cost, efficient project you could possibly do is a giant rooftop. Now, 21 22 today if you do a giant rooftop, you 23 wouldn't be able to connect it to the grid because it's so opposite of quick, 24 25 easy, and cheap.

1 So one thing you'll be hearing a lot from MSEIA about is if we should 2 harmonize the interconnection process 3 with grid supply projects with the 4 5 process for net metering. It should be just as quick, easy, and cheap to do 6 7 grid supplies. 8 So if I have a 20-acre rooftop, 9 I should be able to choose between a net 10 metered connection and a grid supply connection with not very much difference 11 12 in cost. Because supply -- if I'm on a 13 roof, and I have a choice of connecting on the customer side of the meter or 14 15 moving it 3 feet and going to the grid side of the meter, there shouldn't be an 16 17 enormous difference in the process and difficulty and cost just because I moved 18 it 3 feet. And this is a way to get the 19 lowest cost, most efficient solar. 20 That would apply to Community Solar as well. 21

Now, unfortunately, you guys
can't waive a wand and make that happen
because when you connect on the grid
side of the meter, you're under PJM

1 jurisdiction, and that's federal, not under your control. But that's not 2 3 entirely true because those larger costs, those great costs that are driven 4 5 when you go through a PJM interconnection process, are largely 6 7 driven by the local utility. Many of those costs are actually driven by the 8 9 local utility. 10 So maybe there's a way for you to jump into that conversation and see 11 12 if that process can get quicker, easier, 13 and cheaper. And of course there's the bully pulpit of the governor to go to 14 15 PJM and say, look, you guys, help us get 16 to these great renewable energy goals 17 that we've got, find a way to streamline 18 this interconnection process. 19 Now, on a not-so-related note, 20 going back to the conversations we've had with the value of solar, CCSA 21 22 mentioned that five or six years ago New 23 Jersey did a value of solar study. Ι 24 believe the study that they're talking 25 about was commissioned by MSEIA and it
was done by Clean Power Research.

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Clean Power Research is the same 2 outfit that did the Minnesota study that 3 was mentioned just before. That is a 4 5 wonderful study. It's called the Minnesota pathways -- solar pathways 6 7 study. And it's not published yet, it 8 will be published around the end of this 9 month, and the results are fascinating. 10 They said we can get to 100 percent wind and solar by 2050 at a cost of about 11 3-and-a-half cents per kilowatt hour. 12 And it has more value on this 13 conversation by how do we set the bill 14 15 credit or what is the value of solar. And, by the way, the result of 16 17 our study was that Clean Power Research 18 calculated a value of solar in New Jersey and Pennsylvania in different 19 20 nodes, but the average value in total per energy plus attributes was 27 cents 21 per kilowatt hour, and the attribute 22 23 value alone was about 17 cents per 24 kilowatt hour. At the time Richard Perez from 25

1 SUNY Albany, who was a primary author of that report had a theory that we should 2 pay for solar what the value is. 3 Now, he no longer advocates for that. 4 He's 5 taking a least cost approach. Let's deliver it to ratepayers at the least 6 7 possible cost, and that's what this 8 pathways report is all about. 9 It's not only talking about the 10 value, but it's also talking about what is the least cost way for us to get 11 12 there, what are the technical regulatory 13 and economic drivers that produce the least cost and what is that. 14 15 That would have a great value 16 for this state because we have a high 17 falutin goal, a wonderful, incredibly 18 ambitious goal to get to 50 percent renewables by 2030 and now an executive 19 order to get 100 percent by 2050. 20 That's a laudable goal, but there's no 21 22 plan on how to get there. And there's 23 different pathways, there's different 24 ways to get to that point, but one of 25 them is going to be the least cost way.

1 And whatever way that one was, if we identify it, then we'll know if it's 2 steps we need to take now to start on 3 the right path, the more expensive path. 4 5 So that's the value of doing a study like that. Thank you. 6 7 MR. SHEEHAN: Thank you. 8 Anybody else who would like to talk on 9 this topic? 10 (No response.) 11 With that mind, our next session is scheduled to start at 4:45. I think 12 13 we will probably start that a little bit early. I think we should probably take 14 15 a break on the last one. At least the 16 crew up here has to be here until 6:00, so if we take a seven-minute break. 17 18 We'll be back at 4:30. 19 (A recess was taken from 4:20 to 20 4:34 p.m.) 21 Thank you, Ladies MR. SHEEHAN: and Gentlemen. The good news is we are 22 23 scheduled to go until 6:00 p.m. The 24 better news is you all don't have to 25 stay. We will open up with Session V,

1 take those comments from people who are here. We will then at that point 2 3 probably pause the record and keep the record open until at least 5:45, based 4 5 upon the notice. If people come in later, they 6 7 will get to put their comments on the 8 record, but once we are done with this 9 level of comments, we will close up and 10 let you all leave. 11 With that in mind, this is 12 Session V on customer subscriptions and 13 customer protection. As has been our tradition, we 14 15 will start with people who have signed 16 up ahead of time and then follow up with anyone who would like to discuss. As a 17 18 favor to the court reporter, if everyone can slow down about 20 percent, that 19 20 would probably be beneficial to her. With that in mind, I would like 21 22 us to start with Atlantic City Electric. 23 MR. SUNDERHAUF: Steve 24 Sunderhauf with Atlantic City Electric. 25 A couple comments related to

subscriptions and consumer protection. 1 A minimum of two subscribers is required 2 per legislation. We support that view, 3 that's similar to what our other 4 5 jurisdictions require. Community Solar hosts should be 6 7 responsible for managing customer 8 subscriptions, and we don't see the 9 utilities kind of stepping into that role. Customer subscribers must have an 10 11 active case billing account. In the 12 absence of an active account for a 13 subscriber, they sign a share use that reverts to a Community Solar host. 14 Ιf 15 somebody is participating that doesn't 16 have an ACE account, I don't know whether you envision that's a 17 18 possibility or not. 19 Community Solar must specify 20 each customer percentage share of Community Solar production. Again, the 21 22 totals obviously cannot be skewed 100 23 percent. If they do, that's obviously a 24 math issue. 25 Any customer subscriber charged

1 must be provided at least 90 days in advance of the first applicable billing 2 period upon adequate notification so we 3 can adjust our billing system so that 4 5 everyone gets the credit that they deserve or they expect to see. 6 7 If a subscription sells less 8 than 100 percent of Community Solar 9 production, the remaining percentage 10 should be assigned to the Community Solar host. 11 And related to consumer 12 13 protection, consumer protection should be consistent with rules applied to 14 15 third-party suppliers, energy suppliers, 16 when you think about it. So those suppliers -- those rules are fully 17 18 vetted, and that should provide some level of guidance as to how we manage 19 20 Community Solar on a subscription requirements. 21 22 So those are the comments I had. 23 MR. WINKA: Just a 24 clarification, I think you said the minimum subscribers was two. 25 There is

1 nothing in the statute that --MR. SUNDERHAUF: I thought it 2 3 had stated two. MR. WINKA: There is nothing --4 5 MR. SUNDERHAUF: So it's my interpretation of the statute. 6 So I 7 thought it had specified two, but two is 8 what we envisioned. Thank you. 9 MR. SHEEHAN: Thank you very 10 much. 11 Vote Solar? 12 MS. KASOTIA: Okay. So Vote Solar has learned from other communities 13 on the market that program rules must 14 15 specify how to achieve robust 16 participation by diverse customer classes. As stated in Assembly Bill 17 18 3723, "The rules and regulations 19 developed by the Board shall establish standards to ensure the ability of 20 residential and commercial customers to 21 22 participate in solar energy projects, 23 including residential customers." 24 So in order to do that we 25 already proposed a 15 percent program

1 carve out. We are also proposing that 50 percent of the program be a result 2 for residential and small commercial 3 customers. Again, I think it is 4 important to make sure that the program 5 creates those kinds of criteria to 6 7 ensure that those customers are reached 8 for participation. 9 We also recommend a minimum of three subscribers per project and a 10 11 maximum subscription size of 40 percent per subscriber. These minimums and 12 maximums are consistent with 13 programmatic best practices across the 14 15 country. And we also think subscriptions 16 should be sized to match average 17 18 historical usage and they should be both transferrable and portable within 19 individual utility service territories. 20 In terms of consumer protection 21 22 it is important to ensure that there are 23 appropriate consumer protection measures 24 in the Community Solar program. We 25 recommend looking at Maryland and

1 Minnesota as examples, as they both have been mentioned. Pretty straightforward 2 consumer disclosure, checklists that 3 clearly identify key terms associated 4 5 with any subscription. This can be useful not just to get an idea of how 6 7 they designed those checklists, but also 8 how to educate and protect consumers 9 that participate in New Jersey's solar 10 program. 11 Some of the other speakers said 12 that what BPU should explore is creating 13 checklists against predatory and misleading sales tactics. And I think I 14 15 mentioned this previously, utilizing 16 multiple mediums to reach out to 17 customers, both online and in print and 18 in-person communication. So those are the comments on 19 20 consumer protection. Thank you. MR. SHEEHAN: 21 Thank you very much. Next will be UUFaithAction. 22 23 MS. HEMINGTON: My name is Carol 24 Hemington. I'm representing Unitarian 25 Universalist Faith Action, and we're

| 1 | concerned with issues of equality and |
|----|--|
| 2 | social justice and also the environment, |
| 3 | so I'm going to address low-income, |
| 4 | environmental justice, and providing |
| 5 | enumerable energy to consumers. |
| 6 | In this topic attracting |
| 7 | customer subscriptions and providing |
| 8 | customer protection will be important |
| 9 | issues for these communities and three |
| 10 | important issues related to these |
| 11 | questions: Portability, |
| 12 | transferability, and consumer protection |
| 13 | rules. |
| 14 | As far as portability, we |
| 15 | believe that subscriptions should be |
| 16 | portable as long as the subscriber |
| 17 | remains in the original territory of the |
| 18 | Community Solar organization. |
| 19 | We think this is important for |
| 20 | these communities because members of the |
| 21 | community tend to move, they're more |
| 22 | likely to move, and if they can take the |
| 23 | subscription with them, this would give |
| 24 | the developer more stability in the |
| 25 | membership, it would allow the |

subscribers to continue their 1 membership, there would be less 2 administrative costs when the subscriber 3 moves because you don't have to find new 4 5 subscribers, and flexibility would be appropriate to a pilot program. 6 Transferability, we believe that 7 8 they should be transferrable in as many 9 situations as possible, that the rules 10 should be flexible to promote assurance of consumers subscriptions to developers 11 and to allow subscribers to recover 12 13 costs and end their obligations as simply as possible. 14 15 Now, consumer protection, I have 16 to get personal here. What is it about solar that lends itself to all these 17 18 things that I keep getting in the mail and all these robo calls? 19 I've been in the environmental 20 area my whole career I'm a bureaucrat. 21 I've also been -- I'm used to dense 22 23 language, I'm used to environmental 24 stuff. I get things in the mail. Ι 25 don't know who they're from. They kind

of look like they're official. 1 It's none of you, I'm sure. One of them had 2 a map of the state, so I'm like is this 3 from the state? That would be good. 4 5 But then I'm not sure, not from your utility, you have to do this and you 6 7 have to do it by such and such a date, 8 and I put it over there. I'd love to 9 have solar, but it didn't make me confident in signing up with that. 10 The other end of the spectrum is 11 12 I got a robo call yesterday from a solar 13 company. I'm retired, so I had just awakened from a nap, and I said, oh, 14 15 solar, it had a New Brunswick phono 16 number on it. And I said, oh, they're 17 calling me from -- where did they get my 18 number. So I said let me hear about this 19 20 solar, so I said yes to something and I said yes to something. They said let me 21 22 put you on hold and then somebody came 23 on and said, I'm from such and such a company, thank you for your order, I'm 24 25 here to qualify you. And I'm like, oh,

1 no, did I fall for one of those if you said yes they're going to record you. 2 But the bottom line is if this 3 stuff is confusing me and I'm skeptical 4 5 and I still haven't signed up for solar -- I'm sorry. It's very 6 7 confusing. 8 So what occurs to me is you need 9 to get customers, and if you don't get 10 customers, it's not going to work at all especially if you put carve outs for LMI 11 12 groups. 13 So what our organization advocates very strongly is things that 14 15 have been said before, education in the 16 community by people that these people in 17 the community know and trust. 18 And we would recommend maybe a two-tiered approach. The first tier 19 20 would be getting the local community groups that have been mentioned before 21 22 involved and maybe do some training of 23 them, and have some classes, some 24 education of them. And then perhaps 25 they can put forth panels, stakeholder

meetings, things in the community of the 1 people that are known and trusted by the 2 community. 3 And with all that you still need 4 5 transparency, you'll need to protect consumers from misleading claims about 6 7 the impact of subscribing. We'd like to 8 see -- I think now if you subscribe to 9 solar, you can find out what the 10 difference would be between what you're 11 going to be paying and what you pay now, 12 the utility can provide that 13 information. We'd like to see ways for them to compare those costs with their 14 15 current bills. 16 We would like the BPU to review 17 any marketing materials sent to 18 subscribers, and we would -- we recommended in a different question that 19 the projects be registered and the 20 registrations be easy to verify. 21 Because even when I went on the 22 23 Internet, there's all these things, 24 which ones are real and which ones of 25 them aren't.

We would like to see on bill 1 monthly charges for repayment of any 2 initial loans and for use. I know that 3 could be a problem, but it seems to us 4 5 that would be the simplest way for people to understand what they are 6 7 getting into. We would like to see 8 9 standardization, standard disclosure forms, we make some recommendations in 10 11 our written comments on what we have included in the standard outline for a 12 solar quote. 13 We'd also like to see assurances 14 15 that developers will complete the 16 project or return deposits. And we understand this requires an escrow 17 18 account for this. 19 We'd like subscribers to be able 20 to recover payments for the subscriptions if their circumstances 21 22 change. And also other protections we'd 23 like to see in the contract would be no 24 yearly price installation beyond rate of inflation, no transfer fees if the 25

subscriber moves and transfers 1 subscriptions. 2 3 That's all. Thank you. MR. SHEEHAN: Thank you very 4 5 much. CCSA, Ben Downing. 6 7 MR. DOWNING: Thank you all very 8 much for the opportunity. And thank you 9 for your patience and perseverance here. 10 So my name is Ben Downing. I work with 11 a 10-year-old solar developer based in 12 Boston, founded by two U.S. Army 13 captains. Nexamp is a full-service solar 14 15 developer that specializes in community 16 solar largely in the northeast, but also in Maryland, Illinois, and other states, 17 18 and, as was referenced, we are a member 19 of CCSA. We appreciate the opportunity to be part of the discussion today and 20 my brief comments will focus on consumer 21 22 protection and subscription management. 23 From CCSA's perspective and I 24 can say that Nexamp shares this, 25 consumer education, as was referenced by

1 previous speakers, is key when it comes to Community Solar even in the more 2 advanced state markets, Massachusetts 3 and Minnesota. 4 5 Community Solar is still very new, and to the extent that there will 6 7 be a significant push, especially around residential and particularly around 8 9 low-income and LMI participation, it is 10 critically important that not only private developers, but non-profit 11 12 organizations that have longstanding 13 roots in the community, the public agencies are all working together to 14 15 ensure that the communities that we all 16 want to serve are able to make decisions 17 about what projects best reflect their 18 values in investigating our broadly shared goals. 19 20 I would say on this point I joined Nexamp about a year and a half 21 22 ago, we were filling up one of our 23 projects in western Massachusetts, where

I grew up at the time, and I was asked to make a few calls to potential people

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| 1 | to fill up those final slots. |
|----|--|
| 2 | I thought the easiest sell in |
| 3 | the world would be my mother, so I |
| 4 | called my Mom. And after I went through |
| 5 | the brief pitch around what signing up |
| 6 | for the subscription would sound, like |
| 7 | my mother simply said it sounds too good |
| 8 | to be true. |
| 9 | After taking a brief moment, |
| 10 | this was how I was going to pay for my |
| 11 | home that I just secured a mortgage on, |
| 12 | we ultimately were able to convince her |
| 13 | that it's critically important. |
| 14 | I share that partially because |
| 15 | it's funny, it points out how bad of a |
| 16 | salesperson I am. But more importantly |
| 17 | it points out the fact that there is |
| 18 | still a great deal of upfront consumer |
| 19 | education work that needs to be done. |
| 20 | And we find that it's most successful |
| 21 | not when it is done in a rushed, pushed |
| 22 | fashion, but when there is a sustained |
| 23 | and ongoing engagement in the community. |
| 24 | As long-term owners of these projects, |
| 25 | we see these not as a three-year program |

1 but as a three-year investment, and we all need to operate as such. 2 On customer disclosure we think 3 it is critically important that there is 4 5 a uniform, simple description of the projects and the value proposition that 6 7 they propose. Obviously, every company 8 is going to have a different product, a 9 different contract that underlies that customer disclosure, but if different 10 community groups, if different 11 individuals, if different families, 12 businesses are thinking about different 13 projects and where they want to 14 15 subscribe, they should be able to 16 compare those against one another, they should not have to have a 30-page 17 18 document in one hand and a 30-page document in the other hand, and then 19 20 work through it. They should have something simple up front that they 21 22 could work through. 23 States have done this we'll move 24 to that in the next slide, but certainly 25 this is something that Maryland and New

York in particular have gotten right and 1 we'll show that. 2 And, finally, we think it's 3 important to provide innovation. We 4 5 don't want to say that here are all of the things that have to be in a contract 6 7 from the start and only have one value 8 proposition for customers. 9 I think it's difficult, right, this is the balance between how do we 10 11 allow different business practices to 12 come forward, but at the same point 13 continue to provide that protection and ensure that whatever choice a subscriber 14 makes it is not one that he or she 15 16 regrets in the long run. We believe at CCSA all the 17 18 leadership members, all the members 19 believe this is critically important. If there is one bad community solar 20 project, then it's a bad thing for every 21 22 last one of us, and we want to hold 23 ourselves to the highest standard 24 possible. 25 This -- and it is obviously

1 incredibly small, but it is pretty impressive, right? This is the single 2 3 sheet in Maryland that goes on top of your contract, so that is the disclosure 4 5 form. You have the customer name, the term, whether or not there is any 6 7 inflation, the estimated date of bill 8 credits. Obviously, some of these 9 things are beyond developer control, the 10 yare beyond regulator control, but to 11 the extent that it is possible, those 12 simple upfront terms ought to be up 13 front for customers to be able to make those decisions. 14 15 And I should say this is not where CCSA started, it is not where the 16 regulators in Maryland started. 17 It's 18 not where anyone started. This reflects a long-sustained process to get to this 19 20 point. But we think that's upfront work that was done that New Jersey can 21 benefit from and what is a rapid 22 23 roll-out here. 24 Finally, on customer 25 subscriptions that was also a part of

1 this, we believe that there should be a minimum of three subscribers per 2 project. For reference, that is the law 3 of the land in Illinois, and they're a 4 5 similarly situated program. We believe that there should be a maximum of 40 6 7 percent for any one subscriber. That is the case in Illinois. 8 9 So the baseline CS project in Illinois, if they were to do no 10 residential participation, would at 11 lease have to be 40, 40, and 20, but 12 13 certainly there are incentives to do much more than within their REC program. 14 15 Massachusetts has a maximum 50 percent, but then the rest is limited to small 16 subscribers, residential and small 17 18 business. On size, we believe that there 19 20 is an argument for having a subscription size up to 120 percent of load. 21 That is reflecting the assumed electrification 22 23 growth that we expect to see. While we hope that underlining load for customers 24 25 is dropping through efficiency, if

1 customers are going to be bringing on electric vehicles, we don't want to lock 2 them into an agreement that somehow 3 doesn't reflect their future needs. 4 Not 5 a number that is locked down by any means, right, we want to be part of the 6 7 discussion, but we want to reflect that 8 people are going to be making different 9 decisions around electrification in the future and we want the Community Solar 10 systems to be a part of that. 11 12 And then, finally, on manage 13 many, as has been referenced by several of the previous speakers, we believe the 14 15 subscription to be both affordable and transferrable. We do not believe there 16 should be incentive against transferring 17 18 those credits, and that there ought to be, as I believe ACE referenced, others 19 20 exclusively managed by developers. So thank you all for the 21 22 opportunity for CCSA to be a part of 23 this process at multiple stages, and we 24 hope to continue to be a part of the

process and resource. And, again, we

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1 just appreciate the opportunity. MR. SHEEHAN: Would you be 2 comfortable with us sharing your 3 presentation here through the server? 4 5 You don't have to answer me now. MR. DOWNING: I'm looking at 6 7 everyone. Yeah, we're cool. 8 MR. SHEEHAN: Okay. Thank you. 9 We're going to share all the slides we 10 received. We just wanted to make sure 11 you guys were comfortable with that. 12 MR. DOWNING: Absolutely. Thank 13 you very much. 14 MR. SHEEHAN: Thank you. 15 Pine Gate Renewables. MR. McDONALD: So for this 16 section I would just like to point out a 17 18 few subsections of the market that I 19 think may be, not necessarily 20 marginalized, but just not thought of in 21 this program. 22 One are larger scale 23 subscribers, such as universities or 24 multi-family buildings or apartment 25 complexes being able to aggregate meters

1 so that a landlord could come in and say, okay, I'm going to be paying for 2 all of your utilities, be able to 3 aggregate all of those meters for all of 4 5 the tenants in the building into a new solar program. 6 7 There should also be no maximum 8 subscription size. Maximum subscription 9 sizes could unfairly exclude certain 10 community members such, as I said, universities or larger subscribers who 11 12 want to aggregate meters. 13 There should be no limits placed on residential versus subscriber 14 15 customers on a per-project basis because 16 different organizations have different preferred subscriber strategies and 17 18 structures based on their specific financing partners and the risks that 19 20 they're willing to take on that aggregate credit. So, you know, not 21 having these restrictions will allow the 22 23 program to allow for unique project 24 structures, which will be able to serve 25 quite a range of customers.

Another thing that should be 1 included in this program design is the 2 allowance for community choice 3 aggregation in these projects. I think 4 5 that community choice aggregation could allow for a lot of the subscriber 6 7 acquisition costs to be lessened if we 8 can go to a municipality and sign up 9 people in bulk that way instead of having to go individual to individual. 10 11 It can provide much better benefits. 12 Any questions? MR. WINKA: I'm not sure the 13 statues for community aggregation would 14 15 allow for that, so you'd probably have to tweak that statute. We can take a 16 look at that. 17 18 MR. McDONALD: Okay. Great. 19 Thank you. 20 MR. SHEEHAN: Okay. That 21 concludes the individuals that have 22 signed up ahead of time. 23 We have Justin Wilson. 24 (No response.) Brandon Smithwood? 25

134 1 (No response.) No wait, I read the form wrong. 2 I apologize for that. 3 Lyle? 4 5 MR. RAWLINGS: No need. 6 MR. SHEEHAN: Excellent. Anyone 7 who would like to step up to the mic? 8 (No response.) 9 Well, listen, Ladies and Gentlemen, thank you very much. 10 We 11 appreciate everyone coming out. We will keep the record open until 5:45 based 12 13 upon the obligations of the notice. Unless anyone has a desperate desire to 14 15 hear someone who might come in, you don't have to stay. 16 We want to thank you for the 17 18 opportunity. This has been one of the 19 stronger staples that we've had in a very long time. So I want to thank 20 21 everyone for coming out and your thoughtful comments. We're looking 22 23 forward to continuing this process with 24 you. And thank you very much. 25

1 CERTIFICATE 2 3 STATE OF NEW JERSEY) 4) ss. COUNTY OF BURLINGTON) 5 6 7 I, LAURA P. REAM, a Shorthand (Stenotype) Reporter and 8 9 Notary Public of the State of New Jersey, do hereby certify that the 10 11 foregoing hearing, taken at the time and place aforesaid, is a true and correct 12 transcription of said deposition. 13 14 I further certify that I am 15 neither counsel for nor related to any party to said action, nor in any way 16 17 interested in the result of outcome 18 thereof. 19 IN WITNESS WHEREOF, I have 20 hereunto set my hand this 3rd day of 21 August, 2018. 22 Laura Ream 23 24 LAURA P. REAM 25

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|----------------------------------|---|-------------------------------|----------------------|----------------------|
| ¢ | 91:25:97:14:98:3: | adequate (2) | 107:22:124:22 | anchor (1) |
| φ | 112:16;130:19 | 57:3;113:3 | agree (6) | 25:13 |
| \$1 (1) | achieve (1) | adjourned (1) | 37:4;39:4;58:1; | ancillary (1) |
| 96:21 | 114:15 | 135:3 | 78:12,13;101:1 | 56:1 |
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| 102:19 | 76:17 | 113:4 | 86:9;130:3 | 4:5,9,11;23:12,18 |
| \$100,000 (1) | acquire (1) | administer (3) | ahead (8) | annual (7) |
| 96:21 | 15:13 | 58:19;80:24;91:3 | 78:2;91:19;97:22; | 20:14;49:15;63:11, |
| \$15.00 (1) | acquiring (2) | administered (3) | 101:22;102:15;105:6; | 13;64:23;91:4;94:18 |
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| \$200 (1) | 39:20:40:13.17: | 99:13:118:3 | 35:19 | apartment (1) |
| 1/:4 \$752(1) | 72:12:133:7 | advance (2) | allocated (4) | 131:24 |
| \$755 (1) 11.11 | across (9) | 52:1;113:2 | 31:17;34:23;35:22; | apologize (2) |
| 11.11 | 11:3;24:10;59:25; | advanced (4) | 82:18 | 54:9;134:3 |
| Α | 74:1;76:23;88:18; | 60:15;61:12,14; | allocation (2) | appeals (1) |
| | 89:15;90:1;115:14 | 124:3 | 91:5;95:25 | 89:10 |
| Abbey (6) | Act (2) | advantages (1) | allocations (1) | appears (3) |
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